

Scrutiny Committee

Members of the public are welcome to attend and listen to the discussion of items in the "open" part of the meeting. Please see notes at end of agenda concerning public rights to speak and ask questions.



The Scrutiny Committee meets in the Court Room of the Town Hall which is located on the ground floor. Entrance is via the main door or access ramp at the front of the Town Hall. Parking bays for blue badge holders are available in front of the Town Hall and in the car park at the rear of the Town Hall.



An induction loop operates to enhance sound for deaf people who use a hearing aid or loop listener.

If you require further information or assistance please contact the Local Democracy team – contact details at end of this agenda.

This agenda and accompanying reports are published on the Council's website in PDF format which means you can use the "read out loud" facility of Adobe Acrobat Reader.

Please ask if you would like this agenda and/or any of the reports in an alternative format.

MEMBERS: Councillor Smart (Chairman); Councillor Ungar (Deputy-Chairman); Councillors Blakebrough, Murray, Miah, Rodohan, Sabri and Smethers

Agenda

- 1 Minutes of the meeting held on 7 September 2015.** (Pages 1 - 6)
- 2 Apologies for absence.**
- 3 Declarations of Disclosable Pecuniary Interests (DPIs) by members as required under Section 31 of the Localism Act and of other interests as required by the Code of Conduct.**

4 Questions by members of the public.

On matters not already included on the agenda and for which prior written notice has been given (total time allowed 15 minutes).

5 Urgent items of business.

The Chairman to notify the Committee of any items of urgent business to be added to the agenda.

6 Right to address the meeting/order of business.

The Chairman to report any requests received to address the Committee from a member of the public or from a Councillor in respect of an item listed below and to invite the Committee to consider taking such items at the commencement of the meeting.

7 Eastbourne Community Safety Plan. (Pages 7 - 26)

Report of the Senior Head of Community.

8 Presentation by the District Commander, Sussex Police.

Members will receive a presentation from the District Commander, Sussex Police regarding the emerging Local Policing Plan.

9 Corporate Performance - Quarter 2 2015/16. (Pages 27 - 68)

Report of Chief Finance Officer and Head of Corporate Development.

Inspection of Background Papers – Please see contact details listed in each report.

Councillor Right of Address - Councillors wishing to address the meeting who are not members of the Committee must notify the Chairman in advance.

Public Right of Address – Requests by members of the public to speak on a matter which is listed in this agenda must be **received** in writing by no later than 12 Noon, 2 working days before the meeting e.g. if the meeting is on a Tuesday, received by 12 Noon on the preceding Friday). The request should be made to Local Democracy at the address listed below. The request may be made by letter, fax or e-mail. For further details on the rules about speaking at meetings please contact Local Democracy.

Disclosure of interests - Members should declare their interest in a matter at the beginning of the meeting, and again, at the point at which that agenda item is introduced.

Members must declare the existence and nature of any interest.

In the case of a DPI, if the interest is not registered (nor the subject of a pending notification) details of the nature of the interest must be reported to the meeting by the member and subsequently notified in writing to the Monitoring Officer within 28 days.

If a member has a DPI or other prejudicial interest he/she must leave the room when the matter is being considered (unless he/she has obtained a dispensation).

Further Information

Councillor contact details, committee membership lists and other related information is also available from Local Democracy.

Local Democracy, 1 Grove Road, Eastbourne, BN21 4TW

Tel: (01323) 415021/415023 Text Relay: 18001 01323 410000, Fax: (01323) 410322

E Mail: localdemocracy@eastbourne.gov.uk

Website at www.eastbourne.gov.uk

For general Council enquiries, please telephone (01323) 410000 or E-mail: enquiries@eastbourne.gov.uk

This page is intentionally left blank

Monday, 7 September 2015
at 6.00 pm



Scrutiny Committee

Present:-

Members: Councillor Smart (Chairman) Councillor Ungar (Deputy-Chairman)
Councillors Blakebrough, Murray, Rodohan, Sabri, Smethers and
Holt (as substitute for Miah)

5 Minutes of the meeting held on 1 June 2015.

The minutes of the meeting held on 1 June 2015 were submitted and approved and the Chairman was authorised to sign them as an accurate record.

6 Declarations of Disclosable Pecuniary Interests (DPIs) by members as required under Section 31 of the Localism Act and of other interests as required by the Code of Conduct.

There were none.

7 Devonshire Park - Review of findings.

The Committee debated this matter following a seminar where presentations were given to members on the overall project (by Graham Cook), the internal business case (by David Clarke Associates), and the economic impact (by Focus Consultants).

The committee commenced with a presentation from Philip Evans, Senior Head of Tourism and Enterprise, on the wider tourism benefits of the project and the significant additional social benefits of the improved facilities for visitors and residents alike.

Alan Osborne, Deputy Chief Executive gave a brief overview regarding the financing of the project covering the following areas:

- Currently the Devonshire Park Estate required a minimum investment of £10m just for repairs and maintenance to stand still. This would not lead to any business improvement
- Following the development of the site as proposed, it was anticipated that there would be a net increase in contribution of between £850k and £1m per annum, the scheme being approximately half of the council's forecast capital expenditure over the next 5 years
- As part of a cautious approach, increases in business rate retention and other potential 'fringe' benefits such as new homes bonus had not been included in assessing the business case
- The development would have an estimated 50yr lifecycle, with a 50yr capital repayment period being normal for a development of this nature.
- The Council holds assets of a much greater value than the amount of investment required some of which were potentially surplus – the

Council was currently undergoing an 'asset challenge' process and, as a result, there could be the potential for additional capital receipts to be used to assist the financing of the Council's overall capital financing requirement.

- A revenue allowance of £1m had already been set aside to compensate for inevitable revenue loss to the Council during the construction period of the project. The current medium term financial strategy provided a further £600k to support the councils capital financing requirement.
- The Public Works Loans Board was likely to be the most cost effective method of financing any additional borrowing.

Risks which could impact on cost were considered as:

- Project and client requirement changes to the specification
- Tenderer's concerns about project risk
- Market Risks associated with the demand/supply in the sector

Mitigations to these risks included:

- Potential for further development at the site in future
- Future changes to governance of the business on the site
- sale of the site or branding
- market testing and engagement with the supply side

The committee were advised that Capita would be reporting back on it's review of the business case and affordability and financing options in late September 2015. A copy of the Capita report would be provided for Members.

Members were advised by the Deputy Chief Executive that, whilst this was clearly the Council's largest planned capital scheme, it would not prevent the Council investing in other future capital schemes as part of the remaining capital programme. The Public Works Loans Board financing for the councils capital programme was available without condition and the Council was able to determine what it could afford and its ability to repay, with potential interest rates of between 3.4% and 3.8%.

Members were also advised that any loans could be 'serviced' from within the overall budget whilst the project was being completed, however, capital repayments could be deferred and capital receipts could be used to reduce initial borrowing such as to bridge the period between commencement of the project and full completion. At which point the full financial benefits of the development could start to be realised and resulting savings being diverted to the Capital Financing Budget.

In consideration of the merits of the overall project, and in particular the economic rationale, members noted, discussed and/or questioned consultants and officers on the following aspects drawn out from the presentations:

General points relating to the overall project

- There were opportunities to draw in additional partners to assist with future development for example the LTA and local University; the proposed branding exercise would make Eastbourne more attractive to a range of potential investors.
- The 'Ambassador' scheme would be adopted and implemented as an essential part of securing new conference business, particularly from Associations
- The Devonshire Park development would be seen as an anchor for the town and its impact on growth would be measured and recorded through regular bespoke surveys, and by monitoring visitor numbers
- The Council was working closely with some hoteliers to ensure there would be enough quality hotel stock to support the enhanced conference facilities. It was anticipated that this would drive investment and improvement across Eastbourne's hotel stock as the benefits of the new facilities became apparent
- Methods of measuring social impact should be considered as part of the assessment of the overall benefit to Eastbourne.

Key points relating to the economic rationale of the project

- David Clarke Associates estimated a £814k annual improvement once the project was completed. In response to a view that this appeared to be a very disappointing return on a £42m capital expenditure even if an estimated £10m expenditure is necessary repairs and refurbishment, the consultant's view was, although this was a relatively low rate of return for a project of this size, it was viable and, in their experience, other comparable projects with lower returns had been successful.
 - The committee was advised by the consultants that a £10m investment in the upkeep of the existing buildings on the site could not be avoided due to the Council's responsibilities for buildings with listed status. Such an investment would only enable the site to 'stand still' with its conference offer. This would not be sustainable in a declining market at this level. Thus, a key driver of the project is the transformation and elevation of the conference offer to generate significant improvements in conference income and associated catering revenues from this source.
 - It was generally felt that the proposed scheme was of an optimum size and design matching the economic rationale. The Director of Tourism and Enterprise stated that, whilst, the ideal would have been for a slightly larger development, anything smaller would not be economically viable and anything significantly larger would be overreaching the business potential of the site. Thus, the development was fully supported by staff in the Council's Tourism service delivery area.
 - The Committee was advised that a primary focus on Association conferences was important given the nature of the conference offer provided by the development and its geographical location
 - The consultants assured the committee that the location of the kitchen in relation to the Congress and the new Welcome building was suitable in respect of supporting the activities on the site
-
- Focus Consultants estimated a £13.4m annual increased spend from visitors to Devonshire Park in the Eastbourne area. With conference

attendees projected to grow from 7,500 to 34,150, they contribute £9m of this increase or £342 per head, a figure supported by both sets of consultants.

Cabinet were invited to take into account the overall content and findings set out above when considering this matter. However, no specific recommendations in respect of the overall project detail or its economic rationale had arisen from this review.

8 Corporate Performance - Quarter 1 2015/16.

Members considered the report of the Deputy Chief Executive and Senior Head of Corporate Development and Governance updating Members on the Council's performance against Corporate Plan Priority actions, indicators and milestones for Quarter 1 2015/16.

The committee was advised that Appendix 1 to the report provided a detailed report on the 2015/16 activities and outturns of the performance indicators listed within the Corporate Plan.

Of the 25 Key Performance Indicators reported in the Corporate Plan this quarter, 3 were currently showing as Red, 10 were showing as Green, 6 were showing as Amber and 6 were data only or contextual PIs. The off target PIs are as follows:

- DE_011 – Number of reported fly-tipping incidents reported
- CS_010 Calls to 410000 answered within 30 seconds
- CL_017a Redoubt Visitors, Paying visitors

Members discussed:

Future Model programme – the new developing roles for staff.

Recycling and the Carbon Footprint – it was suggested that the Council engage with and encourage residents in increasing the recycling rates.

Fly tipping – the performance figures now included information from EHL, and the Council was undertaking prosecution and proactive enforcement action to reduce the number of incidents. The new 'Report it' app had contributed to the rise in cases; however they were being dealt with quickly and efficiently. Members queried whether the opening times of the ESCC waste collection site in St Philips Avenue contributed to the incidents in fly tipping (when the site was closed). The Senior Head of Community and EHL Director agreed to investigate and advise Members.

The report provided members with the provisional outturn results for the general fund, the housing revenue account (HRA) and capital programme for the year 2015/16. The Deputy Chief Executive indicated that in response to a query from the pre-agenda meeting an analysis would be provided to rationalise why the profiled budget and actual figures for Quarter 1 were significantly different from quarter of the annual totals.

RESOLVED: That the following be noted: 1) The performance against national and local Performance Indicators and Actions from the 2010/15 Corporate Plan (2014 refresh) 2) The General Fund, HRA and Collection

Fund financial performance for the quarter ended June 2015, as set out in sections 3 & 4. 3) The amended capital programme as set out in Appendix 3. 4) An exemption to the Council's contract procurement rules in relation to the appointment of agents and architect for the Seahouses Square project funded from Coastal Communities Grant and managed by EHL. 5) The Treasury Management performance as set out in section 7 of the report.

9 Scrutiny Annual Programme 2015/16.

The committee considered the draft Annual Programme, with particular reference to the additional items listed under 'Suggested Reviews'

Safe Walking and Safe Cycling Strategies – Members requested that four members of the committee be recommended for the consultation on the Safe Walking strategy. The committee agreed that this request be communicated to East Sussex County Council at the earliest opportunity.

Safer Policing – The committee agreed the inclusion of this review as stated and requested that an invitation to attend the committee in December, be sent to the District Commander and Police Crime Commissioner advising of the intention to conduct a review (referred to above) and asking for a presentation on the rationale and priorities for the financial challenges that have been given to the police, outlining what sort/kind of police force is envisaged emerging from the new model, and finally, how this would impact on Policing in Eastbourne.

Towner – The committee agreed the inclusion of this review and requested that it follow the model of the Devonshire Park Review considered prior to this committee. In addition, the committee requested that the Deputy Chief Executive and Towner Curator be invited as part of the preliminary presentations. The Towner Annual report and supporting background information would be provided in advance.

Highways England / A27 a presentation on the progress of the A27 improvements east of Lewes - The committee agreed the inclusion of this review. Members agreed that an investigation into the current situation should be undertaken by Councillor Holt in conjunction with the Local Democracy Officer, the results of which would inform the invitation to Highways England and Rupert Clubb, Director of Communities, Economy and Transport. It was likely that this item would be the subject of a special meeting in December 2015. The committee reserved the right to conduct a formal review subject to the outcome of the presentation on this item.

RESOLVED: 1) That the Local Democracy Officer write to East Sussex County Council informing of the request to be involved as an active stakeholder in the upcoming consultation on the future 'Safe Walking Strategy'.

2) That the Local Democracy Officer write to The Police Crime Commissioner, Sussex Police District Commander for Eastbourne advising of the intention to conduct a review (as detailed within the Annual Programme) and asking for a presentation on the rationale and priorities for the financial challenges that have been given to the police, outlining what

sort/kind of police force is envisaged emerging from the new model, and finally, how this would impact on Policing in Eastbourne.

3) That the Towner Curator and Deputy Chief Executive be advised that the committee wish to review the performance of the current arrangements and future funding requirements of the Towner at the June 2016 meeting.

4) That The Local Democracy Officer in conjunction with Councillor Holt, investigate the current situation regarding the improvements to the A27 east of Lewes, the results of which would inform the invitation to Highways England and Rupert Clubb, Director of Communities, Economy and Transport to a future meeting of the Scrutiny Committee.

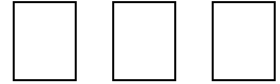
10 Annual Finance Seminar.

The committee were advised that the Annual Scrutiny Seminar – Finance would be held on Monday 12 October 2015, 6.00pm, Court Room, Town Hall.

NOTED.

The meeting closed at 7.52 pm

Councillor Smart (Chairman)



Report

| | |
|------------------------|---|
| Body: | Scrutiny Committee |
| Date: | 7 December 2015 |
| Subject: | Eastbourne Community Safety Plan |
| Report Of: | Ian Fitzpatrick, Senior Head of Community |
| Ward(s) | All |
| Purpose | To consider the current performance of the Eastbourne Community Partnership (ECSP) under the updated Eastbourne Community Safety Plan and to outline issues that may potentially impact future crime and anti-social behaviour (ASB) performance. |
| Recommendation: | That Scrutiny notes the ECSP's achievements and future risks/opportunities to performance and endorses the updated 2014/2017 Community Safety Plan with continued delegated implementation authority to Senior Head of Community. |
| Contact: | Bob Gough, Eastbourne Crime Reduction Officer, Telephone 01323 415346 or internally on extension 5346. E-mail address bob.gough@eastbourne.gov.uk . |

1.0 Background/Introduction

- 1.1 Crime and Disorder Reduction Partnerships were initially established under the Crime and Disorder Act 1998. This required partnerships to be set up to consider and tackle crime at a local level.
- 1.2 Subsequently the Crime Reduction Partnership changed its name to the Community Safety Partnership (ECSP), to more accurately reflect its wider remit of community safety in conjunction with national developments.
- 1.3 Cabinet has previously endorsed the successful Crime Reduction performance of the Partnership. In 2005/2006 Eastbourne was subject to around 11,000 crimes. For the performance year 2010/2011 this had dropped to approximately 7,500 crimes⁽¹⁾ and to the end of June 2014, this has reduced to around 5,700 crimes, a further reduction of 5% compared with the same period the previous year⁽²⁾.
- 1.4 However police recorded crime has seen a considerable increase since the

last report. Up to the end of June 2015 overall crime has gone up from 5,753 crimes to over 6,800 an increase of 18.5%, compared with the same period last year. This increase is due to two factors; (i) Sussex Police strict adherence to Home Office Crime Recording Procedures and (ii) the PCC led initiative to increase crime reporting in a number of categories including, domestic abuse, hate crime and sexual offences.

2.0 Eastbourne Community Safety Plan 2014-2017

2.1 The current Plan has been developed in consultation with key partners including the Police and other members of the ECSP. Version 1.5 is available as Appendix A. It is modelled on a countywide endorsed layout, with a focus on what can realistically be achieved within current resource constraints and reflects priorities of the Police and Crime Commissioner (PCC) and Sussex Police, as well as addressing key local issues. Priorities for 2015/16 and measurement criteria are attached as Appendix B.

2.2 It is to be noted that although the Plan is for a three year period, performance targets are reviewed at the end of each performance year. Key performance targets have been incorporated into the relevant sections of Eastbourne Borough Council's Corporate Plan.

3.0 Performance Against Targets

3.1 The following relates to performance of the performance year 2014/15 compared with the baseline performance year 2013/14⁽³⁾. In other words, last year's performance.

- i) Target – reduce Public Place Violent Crime (PPVC) by 3%.
Performance – PPVC from 881 crimes to 1,292 an increase of 411 crimes or 46.7%
- ii) Target - reduce serious Acquisitive Crime by 3%.
Performance – Serious Acquisitive Crime from 557 to 624. An increase of 67 or 12%.
- iii) Target - reduce Shoplifting by 3%.
Performance – Shoplifting from 810 offences to 881. An increase of 71 offences or 8.8%.
- iv) Target – to increase the number of Drug Supply offences.
Performance – Possession with intent to supply from 42 to 38. A reduction of 4 or 9.5%.
- v) Target – to remain the 4th lowest or better in crime per 000 population compared to our most similar groups (MSG) ⁽⁴⁾. Performance – 3rd lowest in our most similar group.

3.2 It will be noted from paragraph 1.3 above that Eastbourne has seen a substantial reduction in crime and overall crime was down further in 2013/2014. However last performance year saw a substantial increase, mainly due to changes in recording procedures by Sussex Police. It is anticipated this will increase will smooth out and we should see reductions in

2015/16 in a number of categories ⁽¹⁾.

3.3 When referring to the Home Office iQuanta data, which compares numerous categories of crime with other towns in our most similar group (MSG) by 000 population, Eastbourne compares favourably ⁽⁴⁾:

June 2015 Quarterly Data shows:

- i. 3rd lowest – overall crime
- ii. 2nd lowest – burglary
- iii. 1st lowest – robbery
- iv. 3rd lowest – shoplifting
- v. 2nd lowest – vehicle crime
- vi. Below median – violent crime

4.0 Police and Crime Commissioner

4.1 Elections for a Police and Crime Commissioner (PCC) for each police area took place in November 2012. PCC's are responsible for policing and crime performance and to hold Chief Constables' to account. Councillor Ungar is Eastbourne's representative on the Police and Crime Panel (PCP) which has scrutiny powers over the PCC and, in particular, in terms of 'policing plan' and 'budget'. PCC's do not directly control local CSP's but directly impact ECSP effectiveness by PCC control of ECSP budget allocation and are responsible for monitoring CSP effectiveness.

5.0 Resource Implications

5.1 The ECSP's Strategy Group, having agreed the updated Plan and its priorities has matched the priorities with the reduced overall budget. This excludes the continued Basic Command Unit funding of approximately £30k for this year, utilised mainly by the District Police in direct support of the Plan's objectives.

5.2 It is established that the Sussex Police and Crime Commissioner (PCC) now has direct control in determining budget allocation to local CSPs commencing in the 2014/2015 financial year⁽⁵⁾. Eastbourne CSP is working with the East Sussex Community Safety Partnership to highlight the positive benefits for the PCC to retain and increase investment in ECSP activity. Without additional funding next year from the PCC the ECSP's ability to fund worthwhile local community safety projects may be compromised. It is worthy of note that the PCC's allocation this financial year remains at £26.5k.

5.3 Central Government's budgetary restrictions placed on Local Authorities and Police Forces in response to central financial deficits have created major challenges for the public sector, of which the policing district of Eastbourne is not immune, and this is coupled with uncertain future funding in 2016/2017. These challenges will require a continued determination and creative partnership approach to ensure performance is back on track.

5.4 The Counter-Terrorism and Security Act 2015, places a duty on all specified authorities (EBC is such an authority) in exercise of their functions to have due regard to the need to "prevent" people from being drawn into terrorism. The current threat level remains at "severe". Prevent is a strand of work

aligned to 3 other strands, namely, Protect, Pursue and Prepare, which make up central governments counter-terrorism strategy. Whilst Prevent is a priority of the CSP, the legal duty now placed on EBC has led to developing a separate EBC Prevent Duty Action Plan for implementation over the next several years by the Eastbourne Crime Reduction Officer. Reporting structures will include, Corporate Management Team, local CSP as well as the newly constituted East Sussex Prevent Board. The relevant legislation came into effect on the 1st July 2015, and although classified as a low risk area, EBC may have to report on progress direct to the Home Office.

6.0 Staffing

There are no staffing implications arising from this report.

7.0 Other Implications - Environmental, Community Safety, Youth

7.1 **Environmental:** The ECSP includes a number of activities within its plan to target environmental crime, supporting Neighbourhood First.

7.2 **Community Safety:** Continued delivery of the 40 point action plan, coupled with our proactive approach in terms of Neighbourhood Management and marketing of such success has, it is contended, made a positive contribution to overall Community Safety in Eastbourne.

7.3 **Youth:** Since 2008 the ECSP has consistently made targeted financial contribution to youth initiatives designed to prevent Youth Crime and ASB, which has added value to existing agency work as detailed in the current Youth Strategy.

8.0 Conclusion

8.1 Whilst overall crime has substantially reduced from 2005/06 to 2013/14, owing to Sussex Police changing recording procedures in response to national guidelines, a substantial increase in overall crime was experienced in 2014/15 performance year. However performance still compares favourably when crime levels per 000 population are measured against similar towns in our Most Similar Group (MSG). Early analysis of this performance year's crime suggests a move to a reducing crime trend for 2015/16, more consistent with crime reduction experienced over the last decade.

8.2 Central Government cut-backs continue to change local delivery structures. This may impact policing and Police & Crime Commissioner funding of Eastbourne CSP in 2016/17 performance year. Enhanced work at a local level for Prevent is essential to respond to EBC'S new legal duty.

8.3 Eastbourne CSP is responding to the challenges by continued focus on partnership working to deliver the CSP Action Plan and improve crime reduction.

8.4 Scrutiny is requested to note the reasons for a crime increase in 2014/15, endorsed the updated CSP Plan and continue the delegated authority to the

Senior Head of Community to implement actions set out.

Bob Gough
Crime Reduction Officer

Background Papers:

The Background Papers used in compiling this report were as follows:

1. *Sussex Police Crime Data*
2. *Sussex Police Crime Data*
3. *Sussex Police and iQuanta Data (Home Office)*
4. *iQuanta Data produced by the Home Office compares Eastbourne against fourteen other similar towns in England on a rolling quarter. Crime Data produced monthly.*
5. *Central Government Legislation and Home Office Guidance*

Appendix A – Community Safety Plan Version 1.5 (available on request)

Appendix B – CSP Priorities and Measurement Criteria 2015/16

To inspect or obtain copies of background papers please refer to the contact officer listed above.

This page is intentionally left blank

Eastbourne Community Safety Partnership Action Plan – 2014 -17
(Priorities listed in East Sussex Safer Communities Plan)

Appendix A

April 2015

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|-----------------------------------|---------------------------------|--|-----------------------------------|------------------------|------------------------------------|----------------------|-----------------|
| 1. | Domestic Abuse. | Support awareness initiatives (home office) White Ribbon. | NPT Inspector. | Ongoing. | Time and money. | Green. | 6 |
| 2. | Domestic Abuse. | Support MARAC processes via Integrated Delivery Team. | Crime Reduction Officer EBC. | Ongoing. | Time. | Green. | 6 |
| 3. | Domestic Abuse. | Implement Sussex Police processes to improve reporting and action. | District Com Sussex Police. | Ongoing. | Staffing. | Green. | 6 |
| 4. | Domestic Abuse. | Support and implement ESSCG. 5 year plan – via integrated delivery team. | Crime Reduction Officer EBC. | Ongoing. | ESSCG Developing Plan – Timescale. | Amber. | 6 |
| 5. | Alcohol and Drug related Crime. | Operation Support. | District Commander Sussex Police. | Ongoing. | Staffing Overtime. | Green. | 7 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|---------------------------------|---|--|-----------------|---------------------------------|---------------|----------|
| 6. | Alcohol and Drug related Crime. | Implement and monitor cumulative impact policy. | Senior Specialist Advisor EBC. | Ongoing. | Council approved. | Green. | 7 |
| 7. | Alcohol and Drug related Crime. | Notify relevant agencies of inappropriate licensing applications. | Senior Specialist Advisor. | Ongoing. | Timelines in objection. | Green. | 7 |
| 8. | Alcohol and Drug related Crime. | Continuation of support of street pastors. | Chair JAG. | Ongoing. | Voluntary sector staffing. | Green. | 7 |
| 9. | Alcohol and Drug related Crime. | Undertake intelligence led multi-agency licensing visits. | Senior specialist Advisor – EBC NPT Inspector. | Ongoing. | Staffing Organisation. | Green. | 7 |
| 10. | Alcohol and Drug related Crime. | Undertake relevant test purchases as required – intelligence led. | Licensing Officer Sussex Police. | Ongoing. | Trading Standards Availability. | Green. | 7 |
| 11. | Alcohol and Drug related Crime. | Support Sussex Police Alcohol Diversion Scheme, via Integrated Delivery team. | Licensing Officer Sussex Police. | Ongoing. | Other priorities Money. | Green. | 7 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|---------------------------------|---|-----------------------------------|-----------------|-------------------------------|---------------|----------|
| 12. | Alcohol and Drug related Crime. | Support countrywide communication campaigns via integrated delivery team. | CSSO Sussex Police. | Ongoing. | Staffing Other priorities. | Amber. | 7 |
| 13. | Alcohol and Drug related Crime. | Support Sussex wide enforcement strategy including Op Support. | District Commander Sussex Police. | Ongoing. | Staffing Intelligence. | Green. | 7 |
| 14. | Alcohol and Drug related Crime. | Support introduction of test on arrest direct opiate users to effective treatment through integrated delivery team. | Joint Commissioning Manager ESCC. | Ongoing. | Time Staffing Money. | Green. | 7 |
| 15. | ASB Hate Crime. | Deployment of police resources targeting the identified threat, harm and resolution. | Neighbourhood policing inspector. | Ongoing. | Time Staffing Money. | Green. | 5 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|-----------------|---|------------------------------|-----------------|--------------------------------|---------------|----------|
| 16. | ASB Hate Crime. | Fully integrate community ASB/Hate Risk Assessment into EBC customer 1 st processes and data collection. | Crime Reduction Officer EBC. | Ongoing. | Time Repeat training required. | Green. | 5 |
| 17. | ASB Hate Crime. | Support and active involvement in ASBRAC and PSG outcome meetings. | NPT ASB Officer. | Ongoing. | Staffing support. | Green. | 5 |
| 18. | ASB Hate Crime. | Continue to develop effective neighbourhood management to problem solve ASB and environmental crime. | Community Manager EBC. | Ongoing. | Lack of staffing. | Green. | 2 & 5 |
| 19. | ASB Hate Crime. | Continue to effectively support EBC youth strategy. | Community Manager EBC. | Ongoing. | Effective co-ordination. | Green. | 2 & 5 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|-----------------|--|--|-----------------|---|---------------|----------|
| 20. | ASB Hate Crime. | Support implementation of Fire & Rescue Service plan to reduce deliberate/accidental fires and deliver home safety visits. | Eastbourne Borough Commander Fire & Rescue Service. | Ongoing. | Staffing. | Green. | 2 |
| 21. | ASB Hate Crime. | Effective response and resolution of graffiti, dog fouling and litter. | Neighbourhood 1 st Manager EBC Community Payback. | Ongoing. | New system bedded in Equipment for probation. | Green. | 2 |
| 22. | ASB Hate Crime. | Street drinkers sub-group to develop tactics to deal with the issues Regular Hubs. | Neighbourhood policing team inspector Sussex police. | Ongoing. | Time Staffing. | Amber. | 9 |
| 23. | ASB Hate Crime. | Effective implementation of Future ASB legislation via integrated delivery team. | Crime Reduction Officer EBC Safer Comms Team ESCC. | Ongoing. | Lawyer Fees. | Green. | 2 & 5 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|---------------|--|---|-----------------|-------------------------------|---------------|----------|
| 24. | Road Safety. | Promote and use Operation Crackdown. | Chair JAG CSSO. | Ongoing. | Time Staffing. | Green. | 3 |
| 25. | Road Safety. | Identify KSI trend and support/lead on reduction initiatives. | Eastbourne Borough Commander Fire & Rescue Service. | Ongoing. | Relevant data required. | Amber. | 3 |
| 26. | Road Safety. | Implement Community Speedwatch. | NPT Sergeant. | Ongoing. | Number of trained volunteers. | Green. | 3 |
| 27. | Volume Crime. | Early identification of trends via JAG and develop preventative tactics to support detection of offences by district police. | Chair JAG. | Ongoing. | Timeline. | Green. | 4 |
| 28. | Volume Crime. | To continue to implement shoplifting action plan. | Business Crime Manager EBC. | March 2016. | Staffing Other priorities. | Green. | 4 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|--|---|-----------------------------------|-----------------|---|---------------|----------|
| 29. | Volume Crime. | To develop intelligence and tactics to focus on any local organised crime groups. Eastbourne with outcome to disrupt. | District Commander Sussex Police. | Ongoing. | Access to Community Intelligence. | Green. | 4 |
| 30. | Community Engagement Public Reassurance. | Continue to develop neighbourhood management in key areas e.g. North Street and Regency Park. | Crime Reduction Officer EBC. | Ongoing. | | Green. | 1 |
| 31. | Community Engagement Public Reassurance. | Reduce bogus callers via No Cold Calling Zones. | Trading Standards. | Ongoing. | Community must require Zone. | Green. | 1 |
| 32. | Community Engagement Public Reassurance. | To continue to develop Neighbourhood Watch throughout Eastbourne with a focus on deprived areas. | NW Chair. | Ongoing. | Difficulty of engagement – more deprived areas. | Green. | 1 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|--|--|--|-----------------|--|---------------|----------|
| 33. | Community Engagement Public Reassurance. | To continue to implement 'Talk to Us' Multi Agency Events. | Equalities Officer, EBC Chair JAG. | Ongoing. | Staffing and time to co-ordinate events. | Green. | 1 |
| 34. | Community Engagement Public Reassurance. | To effectively support the annual 999 event. | Borough Commander East Sussex Fire & Rescue Chair JAG. | July 2015 | Resource Contribution. | Green. | 1 |
| 35. | Community Engagement Public Reassurance. | To continue to publish – Com Safety Partnership – Newsletters and Press releases on a monthly basis to give public re-assurance Develop Social Marketing Initiatives. | CSSO Sussex Police. | Ongoing. | Time and product. | Amber. | 1 |
| 36. | Prevent. | To continue to develop Prevent and co-ordinate activity. | Crime Reduction Officer EBC. | Ongoing. | Time and staffing. | Green. | 8 |

Eastbourne Community Safety Partnership Action Plan – 2014 -17

(Priorities listed in East Sussex Safer Communities Plan)

| Priority Number and Action | | Action | Person Responsible | Completion Date | Blockage Observations | Traffic Light | Priority |
|----------------------------|---|--|-----------------------------------|-----------------|--|---------------|----------|
| 37. | Community Engagement Public Reassurance. | Support consultation and county level project to provide Mosaic data – to enable better local community concerns via integrated delivery team. | Chair JAG. | Ongoing. | Domestic violence data to be actioned. | Green. | 6 |
| 38. | Community Engagement Public Reassurance. | Support ESCSG co-ordinated comms delivery. | CSSO Sussex Police. | Ongoing. | Time and staffing. | Amber. | 6 |
| 39. | Community Engagement Public Reassurance. | To support the development of the 'Big Local Project' in Devonshire West. | Comm Manager EBC. | Ongoing. | Community engagement level. | Green. | 6 |
| 40. | Substance misuse and new psychoactive substances. | Intelligence led drugs operations – especially in the Devonshire Ward. | District Commander Sussex Police. | Ongoing. | Resources. | Green. | 10 |

This page is intentionally left blank

Appendix B



EASTBOURNE
COMMUNITY SAFETY
PARTNERSHIP

Eastbourne Community Safety Partnership

Priorities and Performance Targets for Performance Year 2015/16.

| Priority | |
|----------|---|
| 1. | <p>Community Engagement and Public Reassurance</p> <p>To continue to engage with the communities we serve and meet their needs in relation to community safety and public reassurance.</p> <p>Measurements:</p> <ul style="list-style-type: none">• Annual 999 Event.• Community Safety Partnership Bi-Monthly Newsletter.• Number of “Talk to Us” Events.• Endorsement of Neighbourhood Management by Eastbourne Strategic Partnership. |
| 2. | <p>Environmental Anti-Social Behaviour</p> <p>Reducing arson, graffiti, fly tipping, litter and dog fouling contributes to an improvement in the quality of life for the residents of Eastbourne.</p> <p>Measurements:</p> <p>Reduction in the number of accidental and deliberate fires recorded by East Sussex Fire and Rescue Service (ESF&RS) in 2015/16 performance year compared to the benchmark of ESF&RS.</p> <p>East Sussex Fire and Rescue Service number of Safety Visits, 1600 for 2015/16.</p> <p>To reduce the number of incidents of (i) graffiti (ii) fly tipping (iii) litter (iv) dog fouling reported by the public to Eastbourne Borough Council by 5% in 2015/16 performance year, compared with 2014/15.</p> |

| | |
|------------------|--|
| <p>3.</p> | <p>Road Safety</p> <p>Anti-social driving, including speeding, is a major concern of our communities.</p> <p>Measurements:</p> <p>Increase in reports to Operation Crackdown in performance year 2015/16, compared to 2014/15.</p> <p>Number of deployments of SID (Speed Indication Device) and Community Speedwatch in 2015/16.</p> |
| <p>4.</p> | <p>Volume Crime</p> <p>The Continued reduction of offences such as burglary, robbery and vehicle crime, makes Eastbourne a better place to live, work and visit.</p> <p>Measurements:</p> <p>To reduce the number of offences of burglary dwelling reported to the police in 2015/16 performance year, compared with 2014/15.</p> <p>To reduce the number of offences of personal robbery reported to the police in 2015/16 performance year compared with 2014/15.</p> <p>To reduce the number of offences of theft of and theft from motor vehicles reported to the police in 2015/16 compared with 2014/15.</p> |
| <p>5.</p> | <p>Anti-Social Behaviour (ASB) and Hate Crime</p> <p>It is essential to give effective support to vulnerable and high risk victims of hate crime and ASB, as well as bringing offenders to Justice.</p> <p>Measurement:</p> <p>To increase the reporting of personal anti-social behaviour crimes to the police in 2015/16 performance year compared to 2014/15.</p> |

| | |
|----|--|
| 6. | <p>Alcohol Related Crime & Disorder</p> <p>To reduce the negative impact of the night-time economy on the town centre.</p> <p>Measurement:</p> <p>To reduce the number of Public Place Violent Crimes reported to the police in 2015/16 performance year compared to 2014/15.</p> |
| 7. | <p>Domestic Abuse and Sexual Offences</p> <p>To increase the reporting of such offences, provide support to victims and bring offenders to justice.</p> <p>Measurements:</p> <p>To increase the reporting of domestic abuse crimes to the police in 2015/16 performance year compared to 2014/15.</p> <p>To increase the reporting of serious sexual offences to the police in 2015/16 performance year compared to 2014/15.</p> |
| 8. | <p>Prevent Strategy</p> <p>To prevent the radicalisation of vulnerable members of our communities, thereby contributing to a reduction in extremism.</p> <p>Measurement:</p> <p>Develop and Implement Action Plan to comply with “Prevent” duty under the Counter-Terrorism and Security Act 2015.</p> |

| | |
|--|--|
| <p>9.</p> | <p>Street Communities</p> <p>Not only do street drinkers and rough sleepers cause major nuisance to residents and visitors, they are amongst the highest levels of victims of crime and are amongst the most vulnerable in our community.</p> <p>Measurements:</p> <ul style="list-style-type: none"> • To set up and develop ongoing engagement. • To reduce the number of rough sleepers. • Develop activity sessions every week for the street communities to attend and take part in. |
| <p>10.</p> | <p>Substance Misuse and New Psychoactive Substances</p> <p>Causal links to crime, anti-social behaviour and health.</p> <p>Measurement:</p> <p>To increase the number of offences of possession with intent to supply in 2015/16 performance year compared to 2014/15.</p> |
| <p><u>Note:</u></p> <p>Priorities and Measurements are related to the 40 point Eastbourne Community Safety Partnership Action Plan.</p> | |

Agenda Item 9

- BODY:** SCRUTINY
- DATE:** 7th December 2015
- SUBJECT:** Corporate Performance - Quarter 2 2015/16
- REPORT OF:** Chief Finance Officer and Head of Corporate Development
- Ward(s):** All
- Purpose:** To update Members on the Council's performance against Corporate Plan priority actions, performance indicators and targets for Quarter 2 2015/16.
- To inform members of the Council's provisional financial outturn for Quarter 2 2015/16.
- Contact:** William Tompsett, Senior Corporate Development Officer
Tel 01323 415418 or internally on ext 5418
- Pauline Adams, Financial Services Manager
Tel 01323 415979 or internally on ext 5979.
- Recommendations:** Members are asked to:
- i) Note the performance against national and local Performance Indicators and Actions from the 2010/15 Corporate Plan (2014 refresh).
 - ii) Note the General Fund, HRA and Collection Fund financial performance for the quarter ended September 2014, as set out in sections 3, 4 & 6.
 - iii) Note the transfer from reserves as set out in paragraph 3.5.
 - iv) Note the amended capital programme as set out in Appendix 3.
 - v) Note the Treasury Management performance as set out in section 7.

1.0 Introduction

- 1.1 The 2010/15 Corporate Plan was refreshed in 2014 and sets out a number of key actions and indicators to deliver and measure progress against key priorities. Throughout the year, performance against these key indicators and milestones is reported to Cabinet and Scrutiny committees on a quarterly basis and to Scrutiny monthly.
- 1.2 The information in these performance reports is collected and managed using the Covalent performance management system. Further detail behind the report and evidence providing a full and robust audit trail for the

performance information presented is available to view within the online system. A dedicated Member portal has been designed to enable and encourage Members to access performance information at any time and two dedicated training sessions have been delivered. All Members are invited to contact the Corporate Development Team at any time to arrange individual training or support on using the system if required.

- 1.3 In the absence of a National Performance Framework it is important that the authority continues to strengthen its own performance management procedures particularly in relation to the use of robust local indicators and meaningful reporting against actions and activities. The actions, milestones and performance indicators in the Corporate Plan refresh 2014 have been chosen to reflect this year's priority activities and objectives with a view to realising the longer term vision set out in the Corporate Plan.
- 1.4 Due to operational improvements made to our activity reporting procedures in Quarter 3 2014/15, we made a change to one of the reported performance indicators. CS_012 "Calls Handled at First Point of Contact" has now been replaced with CS_012a "Telephone Calls handled at first point of contact." This new version of the indicator focuses solely on phone scripts.
- 1.5 Following changes to crime reporting procedures, it was decided to change the crime related PIs from targeted to data only as the previous targets are no longer relevant to the data being reported. These PIs will be reviewed and revised for the next iteration of the Corporate Plan.

2.0 Performance Overview

- 2.1 **Appendix 1** is a detailed report on the activities and outturns of the performance indicators listed within the current Corporate Plan. This report shows the latest available outturns for the local performance indicators featured in the 2010/15 Corporate Plan broken down into themed areas.
- 2.2 Each project has been allocated a number of in-year actions and milestones to be completed in order to progress the project efficiently. Some projects may be fully completed within the year whereas larger scale priorities will be delivered over a longer period. **The first section of Appendix 1 lists all the Corporate Plan priority actions whose in-year milestones have already been fully completed this year.** Full details of the specific milestones and commentary for these actions is available on request or directly via the Covalent Performance Management System.
- 2.3 The second section of Appendix 1 lists the ongoing actions showing all milestones that were scheduled for completion within this period and any outstanding milestones along with commentary to explain the context behind them.
- 2.4 Chapter summary text has been supplied by the relevant Heads of Service to provide added context for the performance reported in each section. This commentary highlights important achievements and challenges for the reporting period and can be found at the start of each chapter.

- 2.5 The PI tables show which indicators related to the priority projects are performing on target (green tick icon), failing to reach target (red octagonal icon) or are near misses (amber triangle icon). Relative performance is based on quarterly targets as set by the managers of each area using past performance, available benchmarking and planned service developments.
- 2.6 The current outturn for each PI is shown on the performance gauges in column 4 – Year to date. The gauges show visually how the level of performance compares to targets (green zones) and near miss levels (amber zones). Amber zones have been reviewed to reflect appropriate levels of performance expectation and any national targets which are lower than our own local aspirations.
- 2.7 The bar charts in column 6 show comparative performance against previous quarters/years as appropriate. This enables an at a glance indication of whether performance is improving or not and will help identify potential trends and seasonality of performance.
- 2.8 Commentary has been included in the action and indicator outturn tables where supplied. This provides some contextual background to the performance and this function and is backed up by the online evidence collation facility of the Covalent system.
- 2.9 Of the 27 Key Performance Indicators reported in the Corporate Plan this quarter, **5 are currently showing as Red, 9 are showing as Green, 3 are showing as Amber and 10 are data only or contextual PIs.** The off target PIs are...
- DE_011 – Number of reported fly-tipping incidents reported
 - CD_008 – Decent Homes Programme
 - CD_051 – Difficult properties remedied/brought back into use
 - TL_026 – Total number of theatre users
 - CS_003 – Sickness absence
- 2.10 We have the capability within Covalent to analyse performance data via dashboard reporting. This allows us to look beyond green – amber – red performance reporting and drill down more into the data and what it is telling us. The following PIs are showing as the relatively best performing according to the latest confirmed data available:

| ... | Code & Title | Gauge | Value | Target |
|-----|---|-------|---------|----------|
| ✓ | TL_008 Conference delegates | | 14,775 | 12,000 |
| ✓ | CD_155 Number of affordable homes delivered (gr... | | 70 | 30 |
| ✓ | CS_011 Telephone call abandonment rate | | 3.26% | 5% |
| ✓ | CD_056 Median average number of days for assist... | | 73 days | 100 days |
| ✓ | DE_192 Percentage of household waste sent for re... | | 37.90% | 35.00% |

**The data in this table is based on the latest reported out-turns including annually reported indicators so may include PIs where data is from the 2014/15 out-turn.*

3.0 Financial Performance – General Fund

3.1 General Fund performance for the year to September is in the table below:

| Department | Full Year Budget £'000 | Profiled Budget £'000 | Actual to 30 Sep 15 £'000 | Variance to date £'000 | Projected Outturn £'000 |
|--|---------------------------|--------------------------|------------------------------|---------------------------|----------------------------|
| SUMMARY | | | | | |
| Corporate Services | 5,765 | 4,092 | 4,095 | 3 | 8 |
| Community Services | 5,902 | 26,860 | 26,733 | (127) | (78) |
| Regeneration, Planning Policy and Assets | 117 | 7 | 24 | 17 | 33 |
| Tourism & Enterprise | 2,949 | 1,972 | 1,963 | (9) | 6 |
| Total Service Expenditure | 14,733 | 32,931 | 32,815 | (116) | (31) |
| Contingencies etc | (350) | 67 | - | (67) | (134) |
| Capital Financing and Interest | 1,892 | 759 | 759 | - | - |
| Contributions to/(from) Reserves | (1030) | (1030) | (1030) | - | - |
| Net Expenditure | 15,245 | 32,727 | 32,544 | (183) | (165) |

Service Details are shown at **Appendix 2**. The work on realigning the budgets for Future Model 2 is now complete and the department split is based on the current operating structure.

3.2 The position at the end of September shows a favourable variance of £183,000 on net expenditure which is a movement of £187,000 compared to the position reported at the end of the first quarter in June. Service expenditure has a favourable variance of £116,000 mainly as a result of:

| | |
|--|------|
| Salary savings pending recruitment to new FM structure | £69k |
| Additional Crematorium Abatement income | £45k |

3.3 The contingency fund currently stands at £134,000 which is available to fund inflationary increases and any future unforeseen one off areas of expenditure during the year.

3.4 The projected outturn shows a favourable variance of £165,000. This is within 1.1% of the net budget and is within an acceptable tolerance level. However management continues to manage this position to ensure that this final outturn position is maintained.

3.5 Cabinet will be asked to approval the transfer from reserves as set out below:

| Item No. | Amount | Reserve Code | Reserve | Reason |
|----------|----------------|--------------|--------------------------|--------------------------|
| 1 | £75,000 | z10125 | Strategic Change Reserve | IESE payment for 2015-16 |
| | <u>£75,000</u> | | | |

This transfer is in line with the approved financial strategy.

4.0 Financial Performance - HRA

4.1 HRA performance for the quarter is as follows:

| | Current Budget | Profiled Budget | Actual to 30 Sept 15 | Variance to date | Projected Outturn |
|------------------------------|-----------------------|------------------------|-----------------------------|-------------------------|--------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| HRA | | | | | |
| Income | (15,747) | (7,917) | (7,954) | (37) | (37) |
| Expenditure | 12,774 | 3,969 | 3,899 | (70) | (61) |
| Capital Financing & Interest | 1,893 | - | - | - | - |
| Contribution to Reserves | 784 | - | - | - | - |
| Total HRA | (296) | (3,948) | (4,055) | (107) | (98) |

4.2 HRA performance is currently above target by £107,000, this is mainly due to increase in rents from the number of void properties being at a lower level than budgeted for plus a quicker turnaround (£41k), a reduction required for the provision for bad debts (£31k) and the slow take up of the under occupation scheme (£36K). Other small variances are carefully being monitored.

4.3 The favourable variances above are reflected in the forecast outturn of £98,000.

5.0 Financial Performance – Capital Programme

5.1 The detailed capital programme is shown at Appendix 3. Actual expenditure is low compared to the budget, due to delays in the start dates of various major projects. Expenditure is expected to increase as schemes progress, however spending patterns will be reviewed at quarter three and re-profiled into the 2016/17 year where appropriate.

5.2 The capital programme has been amended from that approved by Cabinet in September to reflect new approved schemes.

6.0 Financial Performance – Collection Fund

6.1 The Collection fund records all the income from Council Tax and Non-Domestic Rates and its distribution to the major precepting authorities.

6.2 The projected Collection Fund for the year is as follows:

| | Council Tax | Business Rates |
|----------------------------------|--------------------|-----------------------|
| | £'000 | £'000 |
| Balance B/fwd 1.4.15 | (447) | 1,789 |
| Deficit recovery | 180 | (1,295) |
| Debit due for year | (54,747) | (34,264) |
| Payments to preceptors | 53,953 | 34,399 |
| Transitional Relief | | (24) |
| Allowance for cost of collection | | 127 |

| | | |
|--|--------------|--------------|
| Allowance for appeals | | 838 |
| Write offs and provision for bad debts | 399 | 142 |
| Estimated balance 31.3.16 | (662) | 1,712 |
| Allocated to: | | |
| CLG | - | 856 |
| East Sussex County Council | (480) | 154 |
| Eastbourne Borough Council | (91) | 685 |
| Sussex Police | (57) | - |
| East Sussex Fire & Rescue | (34) | 17 |
| | (662) | 1,712 |

6.3 The allocations to preceptors reflect the operation of the Collection fund for Council Tax and retained Business Rates which are distributed on different bases under regulations. The distributions of the estimated balance calculated at quarter 3 will be made in 2016/17. Any changes after that date will be made in 2017/18.

6.4 Council Tax is currently showing a £662,000 surplus, a variance of 1.21%, this is due to a combination of factors including better performance against the collection allowance within the Council tax base and a reduction in the Council Tax Reduction scheme caseload.

6.5 The Business Rate deficit of £1,712,000 is as a result of a bigger than anticipated provision made in 14/15 for outstanding appeals, giving rise to a higher than budgeted for balance carried forward as at 1.4.15, together with the extra number of appeals received by the valuation office which were not included in the 14/15 figures. The total number of appeals outstanding as at 30.9.15 was 248 with a total rateable value of £21.5m. The deficit represents 5% of the total debit for the year.

6.6 Collection performance is as follows:

| Cash Collection Rates | Council Tax | Business Rates |
|-----------------------|-------------|----------------|
| Q2 Actual | 56.20% | 54.29% |
| Q2 Target | 57.50% | 54.33% |

7.0 Treasury Management

7.1 The detailed mid-year review report has been submitted to the Audit and Governance Committee on 2 December in compliance with CIPFA's Code of Practice for Treasury Management. Below is a summary of the main points from the current economic background, interest rate forecasts, investment and borrowing performance.

7.2 Economic Background

While the economic outlook for the UK and US improved through much of 2014, the first quarter of 2015 was something of a disappointment for the two economies. Q2 figures proved this to be a blip, but more recently, the

sustainability of the economic recoveries has been called into question. Add in unsettled global financial markets and it could see both central banks hold back from policy changes until 2016

The Bank of England August Inflation Report included a forecast for growth to remain around 2.4 – 2.8% over the next three years, driven mainly by strong consumer demand as the squeeze on the disposable incomes of consumers has been reversed by a recovery in wage inflation at the same time that CPI inflation has fallen to, or near to, zero over the last quarter. Investment expenditure is also expected to support growth. Since then, worldwide economic statistics have been distinctly weak so it would not be a surprise if the next Inflation Report in November were to cut those forecasts.

The August Bank of England Inflation Report forecast was notably subdued with inflation barely getting back up to the 2% target within the 2-3 year time horizon

7.3 **Interest Rate Forecast**

The Governor of the Bank of England, Mark Carney, has repeatedly stated that increases in Bank Rate will be slow and gradual. The MPC is concerned about the impact of increases on many heavily indebted consumers, especially when average disposable income is only just starting a significant recovery as a result of recent increases in the rate of wage inflation, though some consumers will not have seen that benefit come through for them

Capita Asset Services, the council’s treasury advisors, undertook a review of its interest rate forecasts on 11 August after the August Bank of England Inflation Report. This latest forecast includes no change in the timing of the first increase in Bank Rate as being in quarter 2 of 2016.

7.4 **Annual Investment Strategy**

The Treasury Management Strategy Statement (TMSS) for 2015/16, which includes the Annual Investment strategy, was approved by Council on 4 February 2015. It sets out the Council’s investment priorities as being :

- Security of Capital;
- Liquidity;
- Yield.

A full list of short term investments held as at 30 September 2015 is shown in the table below:

| Counterparty | Amount £'000 | Interest Rate % | Maturity |
|-----------------------------|-----------------|--------------------|-----------------|
| Santander | 4,000 | 0.80 | Call |
| Nationwide Building Society | 1,000 | 0.66 | 6.11.15 |
| Lloyds Bank | 459 | 0.40 | Current Account |
| | 5,459 | | |

In addition, a sum of £1m is invested with Lloyds Bank at a rate of 3.03% maturing on 23.1.19. This investment is held as part of the LAMS scheme and all interest earned will be transferred into a reserve set up to mitigate any financial risks arising from that scheme.

Ni approved limits within the Annual Investment Strategy were breached during the quarter ending 30 September 2014.

Investment rates available in the market have continued at historically low levels. Investment funds are available on a temporary basis and arise mainly from the timing of the precept payments, receipts of grants and the progress of the capital programme.

7.4 **Investment performance**

Investment performance for the quarter ending 30 September 2014 is as follows:

| Benchmark | Benchmark Return | Council Performance | Interest Earning |
|-----------|------------------|---------------------|------------------|
| 7 day | 0.35% | 58.00% | £32,750 |

The authority outperformed the benchmark by 0.23%. The budgeted investment return for 2015/16 is £50,000. Performance for the year to date is above target, but the second half of the year will see a reduction in interest income as temporary investments are utilised in place of borrowing. The continuous use of internal balances is in line with the Council's strategy and reduces the amount of interest paid on loans

7.4 **Borrowing**

No borrowing or debt re-scheduling was undertaken during the quarter.

Cash flow predictions indicated that further borrowing will be required towards the end of the year, depending on the timing of capital expenditure. The exact timing and nature of this borrowing will be considered at that time.

7.5 **Compliance with Treasury and Prudential Limits**

It is a statutory duty for the Council to determine and keep under review the affordable borrowing limits. The Council's approved Treasury and Prudential Indicators (affordability limits) are included in the approved TMSS.

During the quarter to 30 September 2015 the Council has operated within all the other treasury limits and Prudential Indicators set out in the Council's Treasury Management Strategy Statement and in compliance with the Council's Treasury Management Practices.

8.0 **Consultation**

8.1 Not applicable

9.0 Implications

9.1 There are no significant implications of this report.

10.0 Conclusions

- 10.1 This report provides an overview of performance against the authority's priority actions and indicators as at Quarter 2 2015/16. Progress against the key projects and indicators is updated on the online Covalent system on a regular basis and provides a "live" view of the Council's performance accessible at any time.
- 10.2 Both the General Fund and the HRA are showing favourable variances for the quarter and the outturn forecast. Capital expenditure is low but this is to be expected as some of the major schemes are yet to commence.
- 10.3 The Collection forecast for Council Tax is indicating a surplus of £662,000 and a deficit for Business Rates of £1,712,000. This will be allocated to or collected from preceptors during 2016/17.
- 10.4 Treasury Management performance is on target and all activities were within the approved Treasury and Prudential Limits.

William Tompsett
Senior Corporate Development Officer

Pauline Adams
Financial Services Manager

Background Papers:

The Background Papers used in compiling this report were as follows:

Corporate Plan 2010/15 (2014 refresh)

Covalent performance management system






Budget monitoring working papers 2016/17 September 2015

Collection Fund and Business Rates Collection Fund monitoring working papers 2015/16.

To inspect or obtain copies of background papers please refer to the contact officer listed above.

This page is intentionally left blank

Completed CP Actions as at Q2 2015

| Priority Theme | Project | Status |
|--|---|---|
| Priority Theme 1 Prosperous Economy | CP14_1_01 Tourism Marketing and Brand Development |  |
| Priority Theme 2 Quality Environment | CP14_2_01 Managing Waste Responsibly |  |
| Priority Theme 2 Quality Environment | CP14_2_02 Improving the Cleanliness of the Street and Public Areas |  |
| Priority Theme 2 Quality Environment | CP14_2_03 Allotment Provision |  |
| Priority Theme 3 Thriving Communities | CP14_3_01 Develop Youth Services and Activities |  |
| Priority Theme 3 Thriving Communities | CP14_3_04 Support to Vulnerable Households |  |
| Priority Theme 3 Thriving Communities | CP14_3_05(a) Enable the transfer of Towner to independent governance |  |
| Priority Theme 3 Thriving Communities | CP14_3_05(b) Progress work with English Heritage to secure funding for the development of the Redoubt as an accessible, living museum |  |
| Priority Theme 3 Thriving Communities | CP14_3_06 Tennis Development |  |
| Priority Theme 4 Sustainable Performance | CP14_4_02 Sustainable Service Delivery Strategy (SSDS) |  |

Corporate Plan Milestones

(Scheduled for Quarter 2 2015 or yet to incomplete)

| Parent Action | Action | Description | Due Date | Note | Completed |
|---|--|--|-------------|---|-----------|
| CP14_1_03 Business Support Scheme | CP14_1_03a Use of technology to promote local services including procurement | Complete marketing plan for Partnership to market the service to traders and public. | 31-Mar-2015 | This project is now part of the £2m Pier Fire Grant from DCLG. The grant was approved in February and the timetable is that this project will be delivered within 18 months. | No |
| | | Start input of data to website and implement automatic data transfer. | 30-Sep-2015 | The VisitEastbourne data is ready to switch on as soon as EBNow sign a new contract which includes the original data agreement. | No |
| CP14_2_04 Towards a Low Carbon Town | CP14_2_04a Implement actions to reduce the carbon use of the Council's own buildings (a) | Complete feasibility study for the creation of a smart grid | 31-Aug-2015 | This was connected to funding application from DECC (see second note below). This is near completion as draft report and model received - due to be signed off by 31 December 2015. | No |
| | | Identify costs and opportunities to implement a CHP energy and food hub, and report to Strategic Property Board for decision | 31-Aug-2015 | DECC delayed announcement of funding, start date set back to 2 January 2015. This is near completion as draft report and model received - due to be signed off by 31 December 2015. | No |
| | CP14_2_04b Implement actions to reduce the carbon use of the Council's own buildings (b) | Complete feasibility study for alternative heating and lighting solutions for the Eastbourne Sports Park | 31-Aug-2015 | Had been awaiting potential solutions from Carillion. As they did not materialise moved to different framework contract with Kier, awaiting solutions. | No |
| | | In conjunction with the Asset Management Programme initiate recommendations outlined in the Carbon Audits for priority buildings | 31-Aug-2015 | As above, now awaiting solutions from Kier. | No |
| CP14_2_05 Transport - Cycling Provision | CP14_2_05a Implement Cycle Strategy | In partnership with ESCC complete detailed design of 5 new cycle routes | 30-Nov-2014 | Detailed designs have been completed for three routes; Meads to town centre and seafront, town centre to seafront via Devonshire Place and Horsey Phase 1. The Horsey Phase 3 route is to be constructed on floodplain and therefore the detailed design and associated planning is extensive. Construction of the route is not expected until the Summer of 2016. The provision of the seafront cycle route has been delayed due to ongoing discussion with DCLG regarding the amendment to the byelaw. These delays are outside EBC's control as they involve external partners/stakeholders. | No |

| Parent Action | Action | Description | Due Date | Note | Completed |
|--|--|--|-------------|---|-----------|
| | | Complete detailed design of seafront cycle route | 30-Sep-2015 | Detailed design is currently being finalised. | No |
| CP14_2_06 Eastbourne Park | CP14_2_06b Carry out feasibility work for the new flood mitigation measures | Commission Consultants to assess the need for additional flood storage capacity and provide options for delivery | 31-Mar-2015 | Discussions have been taking place with the EA to progress this work and contribute to a brief for consultants to review the Eastbourne Park flood storage scheme. | No |
| | | Prepare tender documents | 30-Jun-2015 | Discussions have been taking place with the EA to progress this work and contribute to a brief for consultants to review the Eastbourne Park flood storage scheme. | No |
| | | Commission Consultants | 30-Sep-2015 | Discussions have been taking place with the EA to progress this work and contribute to a brief for consultants to review the Eastbourne Park flood storage scheme. | No |
| CP14_3_02 Improving Neighbourhood Delivery | CP14_3_02d Monitoring and Analysis of Ward Walks | First Ward Walk event held | 30-Sep-2014 | Ward walk scheme being reviewed and revised to enable "light engagement" events with ward councillors for the remainder of 2015/16. | No |
| | | Second Ward Walk event held | 30-Sep-2014 | | No |
| | | Feedback collated and analysed | 30-Nov-2014 | Formal events deferred to Spring. Informal arrangements continue for both wards to ensure regular resident engagement. | No |
| CP14_3_03 Best Use of Housing Resources | CP14_3_03f Supporting Housing and Economic Progress (SHEP) | Include an additional 4 units (total 44) | 01-Sep-2015 | Occupied by early October 15 . | Yes |
| | | Three priority commercial properties to be brought into use for Business Start Ups | 01-Sep-2015 | Delayed to incorporate Coastal Communities funding requirements for larger project. New completion target March 2016. | No |
| CP14_3_07 Active Eastbourne | CP14_3_07a Complete and implement the first priorities of the Active Eastbourne strategy | Forum to develop and action Plan and prioritise | 31-Aug-2014 | Rick Newman has left EBC and work on updating the Active Eastbourne Strategy will commence with the new Sports Manager in the New Year. A number of meetings have taken place and further meetings are planned for the New Year to link in with the Community Engagement Team. | No |
| | | Commence work on action plan | 30-Sep-2014 | The action plan requires further development and this milestone will be carried forward to 2016. | No |
| CP14_4_01 Asset Management | CP14_4_01a Restructure service to create a Corporate Landlord Team | Complete work to deliver the new Corporate Landlord model | 31-Mar-2015 | Detailed development of the scope and specification for the CL procurement continues with Iese engaged at both EBC and LDC. Roll out of components within CL to achieve full CL model ongoing. Cabinet authorisation on programme including outsourcing of some components and phasing to accommodate changes in scope expected in autumn 2015. | No |

| Parent Action | Action | Description | Due Date | Note | Completed |
|---------------|---|---|-------------|---|-----------|
| | | Continue to deliver the new Corporate Landlord Team | 30-Sep-2015 | Detailed development of the scope and specification for the CL procurement continues with Iese engaged at both EBC and LDC. Roll out of components within CL to achieve full CL model ongoing. Cabinet authorisation on programme including outsourcing of some components and phasing to accommodate changes in scope expected in autumn 2015. | Yes |
| | CP14_4_01b Market test the Wish Tower site for a restaurant | Appoint lead architect/project manager and project team | 30-Sep-2015 | Focus consultants appointed as project managers in August 15. Procurement for preferred operator underway. | Yes |

Overarching commentary : Prosperous Economy



Tourism and Events

Q2 was a very busy period for the various T and E teams with record attendances at Airbourne and the regular full summer programme of events taking place. Meanwhile the re-branding exercise has been underway following consultation with key stakeholder groups with new visuals, straplines, design guidelines and messaging being developed through branding consultants working with Visit Eastbourne. Progress on the Devonshire Park project has involved input from catering, theatres, events, marketing and conference teams and we have been in constant negotiations with the LTA to discuss the future roll-out of major international events.

Over this quarter Eastbourne has been featured constantly and positively in the news, TV, radio and printed media, helped largely by a strong PR drive and close liaison with media partners. Some key highlights have included:

- UK's top resort town on Twitter announced in July.
- Airbourne – BBC South East Festival Friday tour (including Tourism feature on Eastbourne) and 2 days of filming from Meridian, featured on Channel 4's Countdown plus various national newspapers & magazines e.g. Telegraph, Mail & Mirror – audience reach of over 100 million of broadcast, print and online.
- Airbourne social media – Facebook reach to 728k people with 3.7 million page impressions of content and over 10 million tweet impressions during August.
- Eastbourne featured in Daily Express with top 10 things to do.
- Redoubt events featured in various publications e.g. My Weekly, Women & Home (Waterloo & Pirate School).
- BBC chose Redoubt for Children in Need live broadcast location and filmed Pudsey trailer here for broadcast throughout Oct/Nov.
- HolidayLettings.co.uk announced Eastbourne as one of the top 25 growing seaside towns with a 44% rise in searches.
- VisitEastbourne page hits up by 38% for the quarter.
- Mobile website – estimated users quadrupled and bookings almost doubled for this quarter, showing the shift in channel use.
- Toyah sell out at the bandstand.
- Bandstand season - saw a 13% total rise upon last year's ticket sales.

Significant progress has been made on the main corporate regeneration projects during the second quarter of this year. Following the making of the CPO in February, Legal and General have continued to purchase properties in Terminus Road and have to date acquired 13 of the 19 freeholds.

A number of objections to the CPO were made and Legal and General will continue to negotiate and agree terms with the objectors. However, if this is not possible, then the objections will be heard at a Public Inquiry which will commence on 24th November.

Works to replace the canopies and shopfronts in Terminus Road and to provide a new fully glazed (west) entrance to the Arndale is underway and will be finished before Christmas. The design of the development will mirror that of the proposed extension and will therefore provide a seamless elevation treatment along Terminus Road.

The Town Centre Improvement Scheme that will see a significant investment in the public realm in Terminus Road and Cornfield Road will commence next year. The scheme will be delivered in phases in order to minimise disruption and to ensure works are delivered alongside the extension to the Arndale.

Pacific House at the Sovereign Harbour Innovation Park is now complete and Bourne Rail is the first company to occupy the building with space reserved for two other companies. There

continues to be a considerable amount of interest in the business space from both local businesses and other companies considering relocating to Eastbourne.

Finally, planning permission was granted on 7th July for the detailed design of the Community Centre at Sovereign Harbour. Wave Leisure have been commissioned to work with the Community Association to provide advice on the management of the facility, negotiate Heads of Terms with the landowner and to explore opportunities for securing funding.

Prosperous Economy PIs 2015 Q2

Rows are sorted by Code

| Traffic Light | |
|---------------|---|
| Green | 1 |
| Data Only | 5 |

Page 43

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|--------------------|--|--|---------------------------|---|--|-----------------|
| | | | Value | | | |
| | DE_004 Town centre vacant business space | Latest result for 2015/16 as of September 2015 10.08% | 10.08% | | The vacancy rate improved slightly from August's value to 10.08%. | Nazeya Hussain |
| | TL_003 Bandstand patrons | Cumulative result for 2015/16 as of Q2 2015/16 | 28,194 | | Compared to the first quarter of 2014/15. The Bandstand patrons has shown a 20% increase in patrons. The excellent weather has contributed to this, with a rise in mid week concerts. We have made some changes to the tribute nights and this has also impacted on higher patron numbers. | Philip Evans |
| | TL_041 Number of visitors (day visitors and staying trips) | 2015/16 result 5,007,000 | Not measured for Quarters | | 2014 was an exceptional year for visitors, the pier fire in July acted as a catalyst for additional visitors. A number of attractions also reported higher visitor numbers than achieved for 2013. | Philip Evans |

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|--------------------|----------------------------------|---------------------------------------|---------------------------|---|--|-----------------|
| | | | Value | | | |
| | TL_042 Total tourist spend | 2015/16 result £293,066,000 | Not measured for Quarters | | In line with the rise of visitors for 2014, Eastbourne achieved a higher visitor spend, both through day and staying visitors. | Philip Evans |
| | TL_043 Total day visitor spend | 2015/16 result £125,230,000 | Not measured for Quarters | | Higher day visitors for 2014 than 2013, the destination marketing strategy is targeting day visitors to try to convert to overnight stays as the spend per head is much greater for staying visitors. | Philip Evans |
| | TL_044 Total accommodation spend | 2015/16 result £167,836,000 | Not measured for Quarters | | In 2014 there was a very marginal decrease in the actual staying visitors however the spend was greater. which is great news as we are achieving higher rates for accommodation providers and a greater yield from the visitors. | Philip Evans |

Overarching commentary : Quality Environment




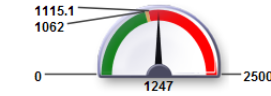


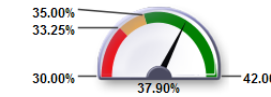
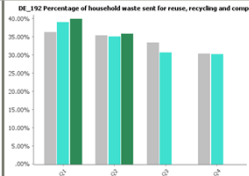
Phase 1 of the Horsey Way is to be installed in stages, the first stage is currently being constructed as part of the Town Centre Improvement Scheme (outside the station), the other stages are being installed between September 2015 and summer 2016. When completed this route will link the railway station all the way through to Langney roundabout. Council approved the amendment to the existing byelaw that will allow cycling to take place on the promenade between the Wish Tower and Fisherman's Green. A decision from DCLG to confirm the amendment is awaited.



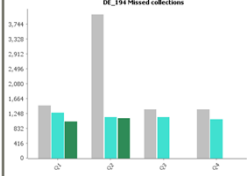
Quality Environment PIs 2015 Q2

Rows are sorted by Code

| Traffic Light | |
|---------------|---|
| Red | 1 |
| Green | 2 |

Page 46

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|---|---|------------|---|---|-----------------|
| | | | Value | | | |
|  | DE_011 Number of reported fly-tipping incidents | <p>Cumulative result for 2015/16 as of September 2015</p>  | 685 |  | There has been an increased reports fly tipping in zone 2 in unadopted alleyways which has been cleared, we are negotiating with a CCTV supplier to place cameras on the adjacent lamp posts, alongside engagement events with the residents to drive an improvement. Fly tipping reports on EHL land are still included in the figures but there has been a reduced cost of removal for EHL in the second quarter compared to same period last year. Additionally we now moderate reports of fly tipping that are made on-line as previously they were sent directly to the contactor, which meant we could not investigate. | Ian Fitzpatrick |
|  | DE_192 Percentage of household waste sent for reuse, recycling and composting | <p>Cumulative result for 2015/16 as of September 2015</p>  | 35.86% |  | The recycling rate for Q2 was 35.86%, which is above the target rate of 35% and is higher than quarter 2 2014/15. | Ian Fitzpatrick |

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|---------------------------|---|------------|---|---|-----------------|
| | | | Value | | | |
|  | DE_194 Missed collections | <p>Cumulative result for 2015/16 as of September 2015</p>  | 1,098 |  | <p>There was a slight spike in the number of missed bins in the first month of Q2. This was caused by one of the garden waste collection crews that had a large number of agency staff working on it. The problem was dealt with by Kier supervisors and the number of missed bins returned to normal levels during August and September. Overall throughout the quarter, as a whole, the number of missed collections is below target.</p> | Ian Fitzpatrick |



Overarching commentary : Thriving Communities

Eastbourne Theatres had a strong array of productions for this quarter starting with sold out shows for both Michael McIntyre and Kevin Bridges, followed by a raft of musicals including: 'The Sound of Music', the West End production of 'Top Hat', Craig Revel Horwood's 'Annie' and 'Jesus Christ Superstar'. At the Devonshire Park Theatre, Eastbourne Theatres produced Alan Ayckbourn's 'Round and Round The Garden' and hosted a marvellous production by the Original Theatre Company of Terence Rattigans 'Flare Path'. Other highlights included: Joan Armatrading final world tour, Alan Carr and Sir Ranulph Fiennes. Delivering a quality programme for the resident and visitor alike.

Implementation of the new Youth Strategy has started to take place. This went to cabinet in July for sign off. The Youth Fair will be incorporated in the Eastbourne Extreme weekend in 2015. The impact of this will be reviewed after the meeting. The intention is that a voluntary or community organisation will coordinate any future events and supported through the Community Grants programme if appropriate.

Grants Task Group has met and recommended priorities to be considered for the Major and Small Grants by Cabinet meeting in July. Grants Programme was launched in August and training sessions delivered in August, September and October. Expressions of interest have been assessed and applicants are being notified of the outcome. Assessment process is in place and assessments are due to take place between 9th October and mid November 2015

This work to develop a strategic approach to support for groups running community buildings is now well in hand with discussions underway with partners and the associations running the Council's Community buildings. Draft agreements have been discussed with the selected partners and we are awaiting further feedback before finalising. It is anticipated that tripartite partnership agreements will be drawn up between the Council, the selected Community Development partners and the individual organisations currently managing the Council's community buildings.

Mobilisation meetings for the new Neighbourhood teams have included background and principles on Neighbourhood Management. The Action Plan is being delivered in line with the reorganisation of services under FM 2. All five Neighbourhood Management plans have now been reviewed. The Council and Eastbourne Homes will be working in partnership with Mediation Plus to provide support to people reporting neighbourhood noise nuisance in a pilot to respond to noise nuisance.

All DW- Go Eastbourne targets have been successfully achieved and continuation funding secured for a second phase of the project ending March 2016. Officers have worked with the network to identify opportunities for funding and establish closer work between agencies. A couple of bids to funders are in hand, as are discussions about the value of advice to health and care services. However, funding for advice continues to be difficult to access.

Service Level Agreements are in place for Eastbourne Homes (as part of the Management Agreement) for: Audit, Customer Services, Finance, ICT/ Performance, HR, Grounds Maintenance and Arboriculture.

Eastbourne Housing Investment Company established and first Board meeting held. Competition to design iconic beach huts launched 9th September. Design submission deadline Nov/Dec. Winning designs announced March 2016.

Coventry Court frames all complete and finished well advanced. Target overall completion October 2015. Units complete. Longstone/Belmore outright sale properties are now on the market.

Welfare Reform data has been collected and provided to East Sussex County Council for inclusion in their county - wide report. The data includes information on Discretionary Housing Payments, Bedroom Tax and Benefit Cap cases as well as housing related information around rent arrears. The consultation for the new Council Tax Reduction scheme is now complete.

Devonshire Park Redevelopment


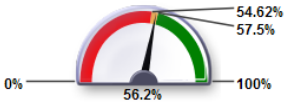
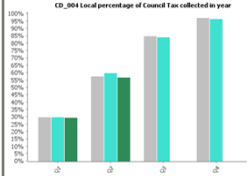

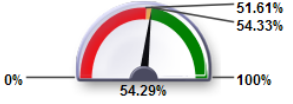
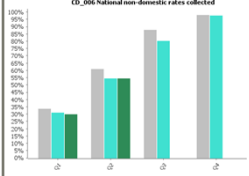
The priority task for the design team during the last quarter has been the submission of what is a very substantial planning application for the whole scheme. In addition the works to the Congress Theatre facade have been completed, the external works to the Devonshire Park Theatre have commenced and a number of optional designs for player facilities have been tested with the LTA. In terms of the Business Case this has been evaluated by an external consultant and the project team made a successful presentation to Scrutiny Committee. Finally, the team has finalised the phasing plan and the approach to procurement.



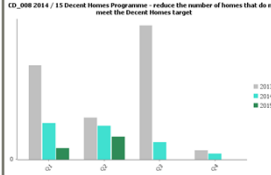


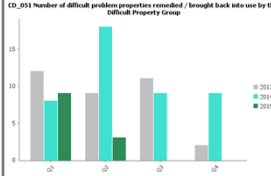


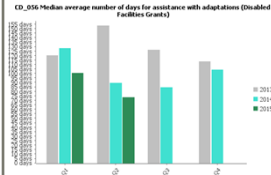


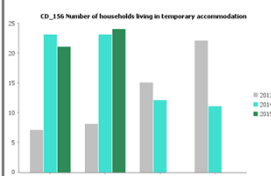


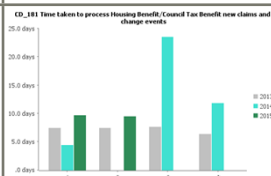
Thriving Communities PIs 2015 Q2

Rows are sorted by Code



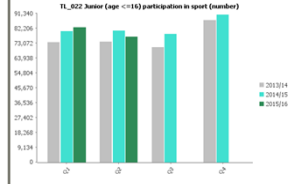


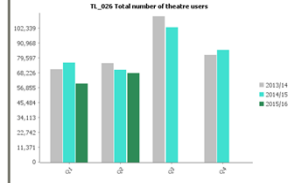
| Traffic Light | |
|---------------|---|
| Red | 3 |
| Amber | 3 |
| Green | 4 |
| Data Only | 4 |

Page 50

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|--|---|------------|---|--|-----------------|
| | | | Value | | | |
|  | CD_004 Local percentage of Council Tax collected in year | <p>Latest result for 2015/16 as of September 2015</p>  | 56.2% |  | The transition to FM2 has presented various challenges to the Account Management team that have impacted adversely on the team's ability to progress recovery as efficiently as we would have wished. The team is moving towards a 'business as usual' state and an action plan is in place, which is being monitored regularly at a senior level, that should see an increase in performance for quarter 3. | Ian Fitzpatrick |
|  | CD_006 National non-domestic rates collected | <p>Latest result for 2015/16 as of September 2015</p>  | 54.29% |  | The transition to FM2 has presented various challenges to the Account Management team and whilst this has impacted adversely on the team's ability to progress recovery for Council Tax the team have managed to work efficiently in the collection of Business Rates to bring it almost back in line with the target. Q2 figure is 0.04% off target compared to being 1.46% off target at the end of Q1. | Ian Fitzpatrick |

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|--|---|------------|---|--|-----------------|
| | | | Value | | | |
|  | CD_008 2014 / 15 Decent Homes Programme - reduce the number of homes that do not meet the Decent Homes target | Latest result for 2015/16 as of Q2 2015/16  | 0.233 |  | The Council continues to maintain decency levels for the housing stock at almost 100%. At the end of September the number of non decent general needs properties was eight. | Ian Fitzpatrick |
|  | CD_051 Number of difficult problem properties remedied / brought back into use by the Difficult Property Group | Cumulative result for 2015/16 as of September 2015  | 3 |  | Three properties were successfully remedied by the DPG in Quarter two. It is expected that this will increase in quarter three as works will be completed following serving of relevant notices | Ian Fitzpatrick |
|  | CD_056 Median average number of days for assistance with adaptations (Disabled Facilities Grants) | Latest result for 2015/16 as of Q2 2015/16  | 73 days |  | The average median time to deliver a DFG from receipt of OT (occupational therapist) recommendations to formal sign off is at 73 days for Q2. This represents effective partnership working between agencies including ESCC, ASC (Adult Social Care), contractors and surveyors. | Ian Fitzpatrick |
|  | CD_156 Number of households living in temporary accommodation | Latest result for 2015/16 as of Q2 2015/16  | 28 |  | There are 28 households in temporary accommodation which reflects the current pressure on households in maintaining private rental tenancies due to high rents and lack of availability. The Caseworker and Specialist Advisory Team are working together to ensure that households spend a minimum amount of time in temporary accommodation. | Ian Fitzpatrick |
|  | CD_181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events | Latest result for 2015/16 as of September 2015  | 9.4 days |  | Performance continues to show an upward direction of travel, with the second quarter showing an outturn of 9.4 days compared to an outturn of 9.6 days for the first quarter of 2015/16. | Ian Fitzpatrick |

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|--------------------|--|--|------------|---|---|-----------------|
| | | | Value | | | |
| | ECSP_002 Shoplifting rate compared to 2014/15 | Latest result for 2015/16 as of September 2015 -6.71% | -6.71% | | On target and showing real reductions partially due to good partnership work including Business Crime Group. | Ian Fitzpatrick |
| | ECSP_004 Violent Crime in a Public Place rate compared to 2014/15 | Latest result for 2015/16 as of September 2015 43.2% | 43.2% | | Slight reduction over time shows start of smoothing out of Home Office Crime Recording Procedures. | Ian Fitzpatrick |
| | ECSP_015 Ranking in our Most Similar Group (MSG) in relation to all crime | Latest result for 2015/16 as of September 2015 4 | 4 | | Despite increase in overall crime last performance year, Eastbourne still meeting target when compared with our most similar group. | Ian Fitzpatrick |
| | ECSP_016 Serious Acquisitive Crime (robbery, car crime and burglary dwelling) rate compared to 2014/15 | Latest result for 2015/16 as of September 2015 -4.12% | -4.12% | | Trend is now downwards after increase last performance year and target should be met. | Ian Fitzpatrick |
| | TL_017a Redoubt visitors - paying visitors | Cumulative result for 2015/16 as of September 2015 | 6,876 | | The September figure is particularly good as we had 500 visitors for the 'Waterloo 200' event, included in the ticket price was entry to the museum | Philip Evans |

| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|--|---|------------|---|--|-----------------|
| | | | Value | | | |
|  | TL_022 Junior (age <=16) participation in sport (number) | <p>Cumulative result for 2015/16 as of September 2015</p>  | 76,871 |  | <p>The second quarter of the year. Figures are down on target primarily due to a quiet August at all the sites but the Sovereign Centre in particular was over 3,000 down on target. There was a flood which affected some business and some good weather. All the other sites were slightly down except the sports park which was 1,000 down as there were no summer camps this year. September numbers have picked up. Close scrutiny will be applied to see if August was an abnormality.</p> | Philip Evans |
|  | TL_026 Total number of theatre users | <p>Cumulative result for 2015/16 as of September 2015</p>  | 67,663 |  | <p>Q2 slightly below target, which is a mixture of both a slow summer for theatre and conference spring less numbers, going forward both theatre potential and conference actual booking are very likely to put us back on hitting target</p> | Philip Evans |

Overarching commentary : Sustainable Performance





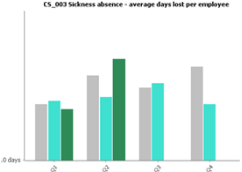

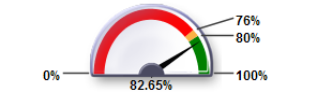
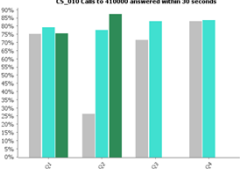

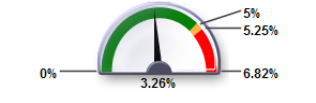
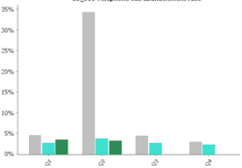
Capital programme works have commenced on Devonshire Park Theatre, Ocklynge Chapel and Motcombe Dovecot as part of the Structural Maintenance programme for 2015/16. The scope of external works to the Devonshire Park Theatre has been revised to now include structural restoration where necessary, improvements to windows/ventilation and external features including the restoration of the original cornice detail. Further investigations are underway with a view to a further phase of restoration works, including works to the turrets, commencing in January 2016.


Sustainable Performance PIs 2015 Q2

Rows are sorted by Code

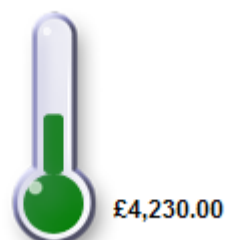
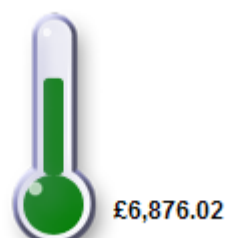
| Traffic Light | |
|---------------|---|
| Red | 1 |
| Green | 2 |
| Data Only | 1 |

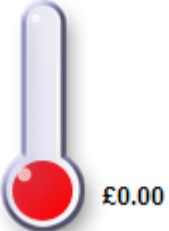
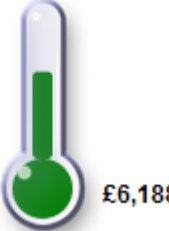
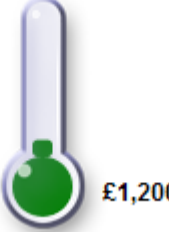
Page 55




| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|--|---|------------|---|--|-----------------|
| | | | Value | | | |
|  | CS_003 Sickness absence - average days lost per employee | Cumulative result for 2015/16 as of Q2 2015/16  | 2.03 days |  | The Q2 figure of 2.03 days is higher than previous Q2 figures and has rendered us slightly off-target. HR is working closely with managers to monitor and manage sickness absence. | Alan Osborne |
|  | CS_010 Calls to 410000 answered within 30 seconds | Cumulative result for 2015/16 as of September 2015  | 87.26% |  | Indicator is on target for the month of July and above target for the months August and September which is a positive outcome for the team | Ian Fitzpatrick |
|  | CS_011 Telephone call abandonment rate | Cumulative result for 2015/16 as of September 2015  | 3.16% |  | This PI continues to be met by the team and is well within the agreed target | Ian Fitzpatrick |



| Traffic Light Icon | Code & Short Name | Year to date | Q2 2015/16 | Comparison with previous year's quarter / previous year's value if annual PI. | Latest Note | Portfolio Owner |
|---|---|--|------------|---|---|-----------------|
| | | | Value | | | |
|  | CS_012a Telephone calls handled at first point of contact | Cumulative result for 2015/16 as of September 2015 36.26% | 32% | | <p>In Q2 we started taking calls to Eastbourne Homes, which resulted in calls per month increasing to over 10,000. In total, 34,985 calls were taken, compared to 21,783 in Q1. The number of scripts we ran also increased, from 9,390 in Q1 to 11,194 in Q2. Month-by-month, Q2 saw an increase in the number of calls handled at the first point of contact. Overall, Q2's figure is lower than Q1's, but given the upward trend in scripts run, and staff's increasing familiarity with new scripts, we should see a percentage increase in Q3.</p> | Henry Branson |

Devolved Budgets 2015/16

| Wards | Gauge | Projects | Project Budget |
|--|---|--------------------------------------|--|
| Devolved Budget Spend - Devonshire | Cumulative result for 2015/16 as of October 2015  | Bourne School Play Equipment | £1,000.00 |
| | | Friends of Seaside Recreation Ground | £300.00 |
| | | Run Wednesday | £320.00 |
| | | Seedy Sunday | £500.00 |
| | | Tables for the Leaf Hall | £600.00 |
| | | Tree in Wellesley Road | £510.00 |
| | | Trees in Cavendish Place | £1,000.00 |
| | | Devolved Budget Spend - Hampden Park | Cumulative result for 2015/16 as of October 2015  |
| Contribution to Hampden Park in Bloom | £500.00 | | |
| Contribution to Willingdon Trees Funday | £600.00 | | |
| Green Flag Flagpole | £1,058.02 | | |
| Provision of a boat for the WRAS | £400.00 | | |
| Provision of a MUGA (Multi Use Games Area) at Lindfield School | £3,000.00 | | |
| St Peters Church Lighting | £1,000.00 | | |

| Wards | Gauge | Projects | Project Budget |
|----------------------------------|--|---|----------------|
| Devolved Budget Spend - Langney | Cumulative result for 2015/16 as of October 2015  | | |
| Devolved Budget Spend - Meads | Cumulative result for 2015/16 as of October 2015  | Helen Gardens Planting | £3,000.00 |
| | | Heritage Centre Projector | £874.83 |
| | | Meads Community Association – Banner | £344.60 |
| | | Meads Community Association – Laptop and Software | £469.00 |
| | | Trees in South Cliff Avenue | £1,500.00 |
| Devolved Budget Spend - Old Town | Cumulative result for 2015/16 as of October 2015  | Contribution towards the refurbishment of the Community Wise premises | £1,000.00 |
| | | Tree within the Ward | £200.00 |

| Wards | Gauge | Projects | Project Budget |
|--------------------------------------|--|--------------------------------------|----------------|
| Devolved Budget Spend - Ratton | Cumulative result for 2015/16 as of October 2015  £750.00 | Trees within the Ward | £750.00 |
| Devolved Budget Spend - St Anthony's | Cumulative result for 2015/16 as of October 2015  £300.00 | Friends of Seaside Recreation Ground | £300.00 |
| Devolved Budget Spend - Sovereign | Cumulative result for 2015/16 as of October 2015  £0.00 | | |

| Wards | Gauge | Projects | Project Budget |
|-----------------------------------|---|----------|----------------|
| Devolved Budget Spend - Upperton | <p data-bbox="676 245 1238 277">Cumulative result for 2015/16 as of October 2015</p>  <p data-bbox="1003 472 1070 496">£0.00</p> | | |
| Devolved Budget Spend - all wards | <p data-bbox="676 541 1238 572">Cumulative result for 2015/16 as of October 2015</p>  <p data-bbox="1003 762 1133 786">£19,544.45</p> | | |

| | Current Budget | Profiled Budget | Actual to 30th Sept | Variance | Outturn |
|---|-----------------------|------------------------|----------------------------|-----------------|----------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| CORPORATE SERVICES | | | | | |
| Corporate Management | 407 | 224 | 233 | 9 | 12 |
| Financial Services Team | 1,297 | 659 | 662 | 3 | 5 |
| Corporate Finance | 314 | 330 | 331 | 1 | 1 |
| Internal Audit and Corporate Fraud | 235 | 221 | 221 | - | - |
| Strategic Finance | 1,846 | 1,210 | 1,214 | 4 | 6 |
| Human Resources | 376 | 174 | 173 | (1) | (1) |
| Legal Services | 231 | 231 | 237 | 6 | 7 |
| Systems Admin and Support | 1,650 | 1,391 | 1,395 | 4 | 5 |
| Projects and Performance | 405 | 232 | 219 | (13) | (15) |
| IT Services | 2,055 | 1,623 | 1,614 | (9) | (10) |
| Corporate Development | 170 | 61 | 58 | (3) | (3) |
| Local Democracy | 680 | 569 | 566 | (3) | (3) |
| Corporate Development and Governance | 850 | 630 | 624 | (6) | (6) |
| TOTAL CORPORATE SERVICES | 5,765 | 4,092 | 4,095 | 3 | 8 |
| COMMUNITY SERVICES | | | | | |
| Service Management | (75) | 30 | 30 | - | - |
| Strategy and Commissioning Community | 51 | 23,386 | 23,399 | 13 | 22 |
| Service Management | 76 | 38 | 40 | 2 | 2 |
| Specialist Advisory | 4,759 | 2,671 | 2,589 | (82) | (52) |
| Customer Contact | 734 | 419 | 366 | (53) | (53) |
| Case Management | 541 | 283 | 287 | 4 | - |
| Account Management | 281 | 98 | 96 | (2) | - |
| Neighbourhood First | 508 | 327 | 363 | 36 | 43 |
| Customer First | 6,899 | 3,836 | 3,741 | (95) | (60) |
| Bereavement Services | (973) | (392) | (437) | (45) | (40) |
| TOTAL COMMUNITY SERVICES | 5,902 | 26,860 | 26,733 | (127) | (78) |
| REGENERATION, PLANNING POLICY & ASSETS | | | | | |
| Service Management | 100 | 1 | 1 | - | - |

| | Current Budget | Profiled Budget | Actual to 30th Sept | Variance | Outturn |
|--|-----------------------|------------------------|----------------------------|-----------------|----------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| Regeneration and Planning Policy | 353 | 156 | 156 | - | - |
| Corporate Landlord | (536) | (339) | (335) | 4 | 33 |
| Facilities Management | 200 | 189 | 202 | 13 | - |
| Estates and Property | (336) | (150) | (133) | 17 | 33 |
| TOTAL REGENERATION, PLANNING POLICY & ASSET | 117 | 7 | 24 | 17 | 33 |
| TOURISM AND ENTERPRISE | | | | | |
| Service Management | 104 | 50 | 50 | - | - |
| Towner | 679 | 491 | 491 | - | - |
| Devonshire Park Complex | - | 4 | 4 | - | - |
| Tourism and Enterprise | 379 | 246 | 256 | 10 | 3 |
| Catering | (4) | (92) | (100) | (8) | (8) |
| Heritage | 176 | 39 | 42 | 3 | - |
| Tourist Information | 80 | 25 | 37 | 12 | 12 |
| Tourism and Enterprise | 631 | 218 | 235 | 17 | 7 |
| Sports Delivery | 213 | 292 | 288 | (4) | (2) |
| Seafront | (11) | (29) | (33) | (4) | (8) |
| Events | 595 | 512 | 502 | (10) | (7) |
| Theatres | 738 | 434 | 426 | (8) | 16 |
| TOTAL TOURISM AND ENTERPRISE | 2,949 | 1,972 | 1,963 | (9) | 6 |
| TOTAL SERVICE EXPENDITURE | 14,733 | 32,931 | 32,815 | (116) | (31) |

Comments

Includes salary savings whilst recruitment underway
Includes salary savings whilst recruitment underway

Includes Car Parking shortfall £25k

Additional Abatement income received

| Comments |
|---|
| Outturn includes shortfall in rental income |
| |
| |

| Scheme | Total Scheme Approved | Scheme Spend to 31.3.15 | 2015-16 Spend to 30 Sept 2015 | Revised Budget 2015-16 | Remaining Budget | Funding of Budget 2015-16 | Comments for Cabinet report Q2 |
|--|-----------------------|-------------------------|-------------------------------|------------------------|-------------------|---------------------------|--|
| HOUSING REVENUE ACCOUNT | | | | | | | |
| Managed by Eastbourne Homes | Ongoing | Ongoing | 1,946,525 | 4,258,000 | -2,311,475 | EBC | On target to complete 15-16 |
| Other Schemes | | | | | | | |
| House Rescue Emergency Fund | 200,000 | 0 | 0 | 200,000 | -200,000 | EBC | Schemes not yet identified |
| Empty Homes Programme Ph1 | 2,602,473 | 2,873,403 | 72,598 | 16,740 | 55,858 | EBC/Grant | Overall schemes on target within budget. Some schemes completed other starting which will complete in 2016-17. New schemes being identified. |
| New Build Phase 1 | 4,928,255 | 2,553,450 | 1,652,050 | 2,374,805 | -722,755 | EBC/Grant | |
| New Build Phase 2 | 3,359,952 | 68,613 | 472,189 | 1,750,625 | -1,278,436 | EBC/Grant | |
| Empty Homes Programme Ph2 | 2,137,200 | 744,272 | 6,740 | 1,638,267 | -1,631,528 | EBC/Grant | |
| Total HRA | | 6,239,738 | 4,150,101 | 10,238,437 | -6,088,336 | | |
| COMMUNITY SERVICES | | | | | | | |
| Memorial Safety Cems | 40,000 | 6,080 | 0 | 34,000 | -34,000 | EBC | Works will not be completed in 2015-16. Need to re-profile to 2016-17 |
| Digitalise Burial Records | 10,000 | 0 | 0 | 10,000 | -10,000 | EBC | Works will not be completed in 2015-16. Need to re-profile to 2016-17 |
| Ocklynge Cemetery Chapel | 150,000 | 5,750 | 0 | 144,250 | -144,250 | EBC | Works started on site Aug 15. Completion due by December |
| Main Chapel Refurb - Phase 2 | 26,000 | 4,830 | 0 | 21,150 | -21,150 | EBC | Some improvements planned for 2015-16 but some to be re-profiled to 2016-17 after peak demand |
| Disabled Facilities Grants | Ongoing | Ongoing | 220,629 | 769,450 | -548,821 | Grant | Slow start but expecting to commit all budget by year end. |
| BEST Grant (housing initiatives) | Ongoing | Ongoing | 9,122 | 60,450 | -51,328 | Grant | Slow start but expecting to commit all budget by year end. |
| Acquisition of Land & Property | 10,000,000 | 0 | | 5,000,000 | -5,000,000 | Ext Funding | £1.85m allocated as loan to EHIC for purchase of 137-139 Seaside Road. Completion due 26.11.15 |
| Willingdon Trees Multi Gym | 20,000 | 0 | | 20,000 | -20,000 | EBC | Bookings have declined and scheme unlikely to progress this year |
| Contaminated Land | 185,000 | 82,966 | 0 | 102,000 | -102,000 | Grant | No works identified to date. Unlikely to be spent in 2015-16 |
| Coast Defences Beach Management Strategy | Ongoing | 4,821,722 | 181,000 | 181,150 | -150 | Grant | Works scheduled for Q4 dependent on tides and weather |
| Cycling Strategy | 45,000 | 0 | 0 | 40,600 | -40,600 | EBC | Detailed designs are being finalised and works planned to start January 2016 |
| Princes Park | 210,000 | 14,425 | 0 | 178,600 | -178,600 | S106 | Start was planned for October but delayed by at least 12 weeks. Completion expected June 2016 |
| Play Area Sovereign Harbour | 27,000 | 0 | 0 | 27,000 | -27,000 | S106 | Negotiations are ongoing with the developer for play space. |
| Allotment Upgrade | 114,000 | 112,893 | 0 | 1,100 | -1,100 | EBC | Main works completed. |
| Hampden Park Skate Park | 170,000 | 169,907 | 0 | 1,150 | -1,150 | EBC | Main works completed. |
| Terminus Road Improvements | 500,000 | 0 | 0 | 500,000 | -500,000 | EBC | Detailed design has been approved. Work on the first phase at the station has started with completion due Dec 15. Works in Cornfield Road due to start 2016 with the proposed works to the Arndale |
| CIL - Software | 14,000 | 4,393 | 0 | 9,600 | -9,600 | EBC | New software being sourced by Lewes. Refund of 2015-16 spend due from Civa |
| Sov Harbour Community Centre | 1,600,000 | 60,107 | 0 | 1,539,900 | -1,539,900 | EBC/Ext Funding/S106 | Tenders for site investigation works received and works to be completed by mid November. Heads of Terms for the lease being discussed. |
| Highfield Allotments | 25,000 | 22,855 | 2,145 | 2,150 | -5 | EBC | Complete |
| BMX Track Hampden Park | 46,000 | 1,150 | 3,500 | 44,850 | -41,350 | EBC | Works completed Oct 15. Awaiting invoices. |
| Hampden Park Path | 25,000 | 0 | 6,877 | 25,000 | -18,124 | EBC | Phase 1 completed. Phase 2 scheduled for Q4 |
| Bodiam Cres Play Area Path | 20,000 | 0 | 0 | 20,000 | -20,000 | EBC | Tender process for works underway |
| Gildredge Park - Toddler Equipment | 22,000 | 0 | 0 | 22,000 | -22,000 | EBC | New equipment installed and post RoSPA inspection 5.10.15 |
| Princes Park - Bowls Roof | 40,000 | 0 | 37,646 | 40,000 | -2,354 | EBC/Ext Funding | Works completed 31.7.15 |
| Hampden Park - Multi Play Unit | 50,000 | 0 | 22,668 | 50,000 | -27,332 | EBC | New equipment installed and post RoSPA inspection 16.10.15 |
| Motcombe Pond | 50,000 | 0 | 0 | 50,000 | -50,000 | EBC | Project to be delivered by East Kent Engineering Partnership. Completion expected by March 16 |

| Scheme | Total Scheme Approved | Scheme Spend to 31.3.15 | 2015-16 Spend to 30 Sept 2015 | Revised Budget 2015-16 | Remaining Budget | Funding of Budget 2015-16 | Comments for Cabinet report Q2 |
|---|-----------------------|-------------------------|-------------------------------|------------------------|-------------------|---------------------------|--|
| Total Community Services | | 5,307,076 | 483,587 | 8,894,400 | -8,410,813 | | |
| TOURISM & LEISURE | | | | | | | |
| Volleyball Court | 25,000 | 2,000 | 0 | 23,000 | -23,000 | EBC | Development partner found. Awaiting decision from Historic England decision to progress |
| Signage | 40,000 | 23,917 | 0 | 16,100 | -16,100 | EBC | Branding project has progressed. Completion planned for 2015-16 |
| Sports Park Flood Lights | 30,000 | 0 | 0 | 30,000 | -30,000 | EBC/Ext Funding | Likely to be in 2016-17 |
| Re-surface Tennis Courts | 265,000 | 208,946 | 0 | 56,050 | -56,050 | EBC/Ext Funding | Considering alternative ways of delivering access to tennis courts |
| Wish Tower - Catering Outlet | 40,000 | 36,000 | 0 | 4,000 | -4,000 | EBC | Remaining budget to be spent 2015-16 |
| Serco Contract | Ongoing | Ongoing | 0 | 31,650 | -31,650 | EBC | On target to complete in 2015-16 |
| ILTC - Air Conditioning | 60,000 | 0 | 0 | 60,000 | -60,000 | EBC | Quotes being obtained |
| ILTC - Public Address System | 40,000 | 15,000 | 27,857 | 25,000 | 2,857 | EBC | Complete |
| ILTC - Fire Alarm | 10,000 | 0 | 16,877 | 10,000 | 6,877 | EBC | Complete, higher cost than estimated |
| Sports Park Railings | 11,000 | 0 | 0 | 11,000 | -11,000 | EBC/Ext Funding | Works ordered. Completion due 2015-16 |
| Redoubt - Stair Climber | 20,000 | 0 | 0 | 20,000 | -20,000 | EBC | Quotes received. Works planned for 2015-16 during seasonal closure of Fort |
| Colonnade Removal | 500,000 | 0 | 0 | 500,000 | -500,000 | EBC | Likely to be in 2016-17 in line with other works |
| Redoubt - Asphalt Gun Platform | 50,000 | 0 | 0 | 50,000 | -50,000 | EBC | Likely to be in 2016-17 in line with other works |
| Devonshire Park - Roller | 14,000 | 0 | 14,000 | 14,000 | 0 | EBC | Complete |
| Devonshire Park - Verti Drain Aerator | 14,000 | 0 | 14,000 | 14,000 | 0 | EBC | Complete |
| Devonshire Park - Hollow Corer | 15,000 | 13,250 | 1,750 | 1,750 | 0 | EBC | Complete |
| Devonshire Park - Grounds Van | 7,500 | 0 | 7,232 | 7,500 | -268 | EBC | Complete |
| New Beach Huts | 235,240 | 0 | 69,413 | 235,250 | -165,837 | EBC | Scheme delayed. Completion expected June 16 |
| Total Tourism & Leisure | | 299,113 | 151,129 | 1,109,300 | -958,171 | | |
| CORPORATE SERVICES | | | | | | | |
| Carbon Reduction Works | 467,500 | 0 | 10,624 | 467,500 | -456,876 | EBC | Works ready to start on new heating system/storage and energy efficiency at Sports Park. Expected spend in 2015-16 £400k |
| Invest to Save | 80,000 | 0 | 0 | 72,500 | -72,500 | EBC | Available for allocation |
| 1 Grove Road - Redesign CCC | 409,100 | 423,675 | 26,653 | 0 | 26,653 | EBC | Works complete. Final invoices awaited. Overspend by 7% due to additional fire safety requirements |
| Future Model Phase 2 | 2,990,000 | 2,459,398 | 578,633 | 651,150 | -72,517 | EBC | Programme nearing completion |
| Capital Contingencies | Ongoing | Ongoing | 7,853 | 0 | 7,853 | EBC | Subject to legal process |
| Investment Capital | 5,750,000 | 1,150,000 | 0 | 2,300,000 | -2,300,000 | Ext Funding | Investment due to be made in tranches waiting next draw down |
| Sovereign Harbour Innovation Mall | 1,400,000 | 0 | 1,400,000 | 1,400,000 | 0 | EBC | Complete |
| Solar Panels (2nd Programme) | 500,000 | 303,778 | 109,294 | 196,200 | -86,906 | EBC | All works completed. Retention monies outstanding. |
| IT - Block Allocation | Ongoing | 241,726 | 123,080 | 526,250 | -403,170 | EBC | Planned works on schedule. Some budget will need to be re-profiled to 2016-17 |
| Total Corporate Services | | 4,578,578 | 2,256,137 | 5,613,600 | -3,357,463 | | |
| Asset Management | | | | | | | |
| Devonshire Park Review Stage 1-3 | 2,375,000 | 762,164 | 794,287 | 1,612,850 | -818,563 | EBC | Planning application submitted Aug 15. Extensive survey work started. Dev Park Theatre works phased around Panto |
| Devonshire Park Project Stage 4 | 500,000 | 0 | 0 | 500,000 | -500,000 | EBC | Approved Cabinet 22.10.15. Works to start Nov 15 |
| Congress Theatre redesign & restoration | 1,950,000 | 1,109,316 | 572,195 | 840,700 | -268,505 | EBC | Complete and within budget. Awaiting final invoices |
| Thatched Shelters - re-roofing | 23,600 | 0 | 24,973 | 25,000 | -27 | EBC | Completed |

| Scheme | Total Scheme Approved | Scheme Spend to 31.3.15 | 2015-16 Spend to 30 Sept 2015 | Revised Budget 2015-16 | Remaining Budget | Funding of Budget 2015-16 | Comments for Cabinet report Q2 |
|---|-----------------------|-------------------------|-------------------------------|------------------------|--------------------|---------------------------|--|
| Devonshire Park Theatre - rendering | 197,000 | 833 | 127,031 | 411,750 | -284,719 | EBC | Significant additional work identified including structural defects and effect of subsidence. Work will continue into 2016-17. |
| Motcombe Dovecot | 17,000 | 0 | | 18,500 | -18,500 | EBC | Works started on site. Completion due Nov15 |
| Town Hall Community Hub | 20,000 | 0 | | 20,000 | -20,000 | EBC | Feasibility study on hold until January 16 |
| Downland Pipe replacement | 70,000 | 0 | 56,025 | 70,000 | -13,975 | EBC | All works planned for 2015-16 |
| Shinewater Boiler replacement | 45,000 | 0 | 2,684 | 45,000 | -42,316 | EBC | Quotes received. Works due to commence mid Nov 15 |
| Total Asset Management | | 1,872,313 | 1,577,194 | 3,543,800 | -1,966,606 | | |
| Pier Grant & Coastal Communities Grant | | | | | | | |
| Wish Tower Restaurant | 1,200,000 | 0 | 0 | 1,200,000 | -1,200,000 | Ext Funding | Architects appointed and working on concept & design. Focus Consultants appointed to manage project. |
| Replace staircase to Camera Obscura | 65,000 | 0 | 0 | 65,000 | -65,000 | Ext Funding | Scope of work identified. Awaiting confirmation of public access in perpetuity from new Pier owner. |
| Statue Sculpture Installation | 22,000 | 0 | 0 | 22,000 | -22,000 | Ext Funding | Design competition published. Designs due be end Nov 15. |
| Princes Park - Café Refurbishment | 394,556 | 0 | 2,400 | 394,556 | -392,156 | Ext Funding | Works out to tender |
| Princes Park - Public Realm Work | 512,359 | 81,872 | 2,400 | 430,487 | -428,087 | Ext Funding | Works out to tender |
| Sea Houses Sq - Plaza Improvements | 169,500 | 20,677 | 2,300 | 148,823 | -146,523 | Ext Funding | Works out to tender |
| Sea Houses Sq 1-5 Seaside Refurb | 65,543 | 0 | 0 | 65,543 | -65,543 | Ext Funding | Structural Engineers report on condition of building awaited |
| Seaside Rd - Elms Bdg Façade | 172,826 | 5,743 | 16,486 | 167,083 | -150,597 | Ext Funding | Works out to tender |
| Seaside Rd - 67-69 Seaside refurb | 68,687 | 0 | 0 | 68,687 | -68,687 | Ext Funding | Works out to tender |
| | | 108,291 | 23,586 | 2,562,180 | -2,538,594 | | |
| | | | | | | % Spent | |
| General Fund | | 12,165,372 | 4,491,633 | 21,723,280 | -17,231,646 | 20.7% | |
| HRA | | 6,239,738 | 4,150,101 | 10,238,437 | -6,088,336 | 40.5% | |
| Total | | 18,405,110 | 8,641,734 | 31,961,717 | -23,319,982 | 27.0% | |

This page is intentionally left blank